



UNIVERSITY of LIMERICK
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NURSING AND MIDWIFERY QUALITY CARE-METRICS:

INTELLECTUAL DISABILITY SERVICES RESEARCH REPORT

JUNE 2018



NURSING & MIDWIFERY
QUALITY
CARE-METRICS



Office of the
Nursing & Midwifery
Services Director

Tús Áite do
Shábháilteacht 1 Othar
Patient Safety 1 First



Feidhmeannacht na Seirbhíse Sláinte
Health Service Executive



NURSING AND MIDWIFERY
QUALITY CARE-METRICS:

INTELLECTUAL DISABILITY SERVICES RESEARCH REPORT

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FOREWORD

Dear Colleagues,

As nurses and midwives, the continuous improvement of patient/client care is a central component of our ethical responsibility, professional accountability and nursing and midwifery values. Every day we engage in numerous healthcare interventions where our knowledge, clinical expertise and professional judgement guide our practice to ensure high quality, safe care delivery. Knowing however what quality nursing and midwifery care is, and how to measure it has always been a challenge, both in Ireland and internationally.

Many quality improvement approaches in healthcare tend to focus on outcomes, such as morbidity, length of stay, readmission rates, infection rates, number of medication errors and pressure ulcers. Measuring outcomes is an important indicator for healthcare and provides a retrospective view of the quality and safety of care. To determine however the quality of nursing and midwifery care, and in particular our contribution to patient safety and continuous quality improvement, we need to be able to clearly articulate and measure what it is that we do. These are the important aspects of our daily professional practice, the fundamentals of care, often referred to as our clinical care processes.

In 2016, my Office commissioned a national research study to establish from both the academic literature and the consensus of front-line nurses and midwives, the important dimensions of nursing and midwifery care that should be measured, reflecting on the processes by which we provide care, and the values underpinning our practice. The voice of nurses and midwives in this research has been the major force to communicate the professional standards for excellence in care quality. The culmination of this work has resulted in a suite of seven Quality-Care Metrics reports.

I wish to acknowledge the clinical leadership of all the nurses and midwives who contributed and engaged in this research. In particular I wish to thank the Directors of Nursing and Midwifery for their support, the Directors and Project Officers of the Nursing and Midwifery Planning and Development Units, members of the work stream working groups and the research teams of University College Dublin, University of Limerick, and the National University Ireland Galway who guided us through the academic journey. I would also like to acknowledge the Patient Representatives for their contribution and the expert external reviewer, Professor Mary Ellen Glasgow, Dean and Professor of Nursing, Duquesne University, Pittsburgh, USA. Details of the governance structure and membership of the range of stakeholders who supported this work are outlined in the Appendices.

Finally, I wish to convey my thanks to Dr Anne Gallen for taking the national lead to coordinate this significant quality initiative that supports nurses and midwives at the point of care delivery to engage in continuous quality improvement and positively influence the patient/client experience.



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The Nursing and Midwifery Quality Care Metrics Project was commissioned by the HSE Office of Nursing and Midwifery Services. The research team has worked closely with the Nursing and Midwifery Planning and Development Unit (NMPDU) Directors, Project Officers and Work-stream Working Group members. Nurses within the Intellectual Disability Services have also contributed tremendously to the project by completing the Delphi Rounds. The team is most grateful to all the NMPDU staff, Work-stream Working Group members and all participants who have helped develop this evidence based suite of quality care process metrics and indicators for the Intellectual Disability Services.

We would also like to acknowledge the contribution of Professor Mary Ellen Glasgow, Dean and Professor of Nursing, Duquesne University, Pittsburgh, USA, who contributed as the international expert reviewer to the research study.

CONTENTS

Executive Summary	11
Background	11
Design	11
Findings	12
Conclusion	12
Recommendation	12
Introduction	18
Stage 1: Systematic Literature Review	19
Methods	19
Search Strategy	19
Screening and Identification of Studies	20
Systematic Review Results	20
Stage 2: Delphi Consensus Process	24
Sampling Frame for the Delphi Surveys	24
Recruitment to the Delphi Surveys	24
Data Collection	24
Data Analysis	25
Ethical Considerations	25
Delphi Survey Round 1	26
Demographics	26
Metrics Ratings	27
Delphi Survey Round 2	29
Demographics	29
Metric Ratings	30
Delphi Survey Round 3	33
Demographics	33
Indicator Ratings	34
Delphi Survey Round 4	38
Demographics	38
Indicator Ratings	38
Consensus Meeting Phase	43
Discussion	57
Conclusion	58
Recommendations	58
References	59

Appendices		60
Appendix 1:	Nursing & Midwifery Quality Care-Metrics Governance Flow Chart	61
Appendix 2:	Nursing & Midwifery Quality Care-Metrics – Academic & NMPD Steering Group Membership	62
Appendix 3:	Nursing & Midwifery Quality Care-metrics – National Governance Steering Group Membership	65
Appendix 4:	Supporting Literature Mapped to Final Suite of ID Metrics	66
Appendix 5:	Evidence Sources for Metrics and Indicators	70
Appendix 6:	Nursing & Midwifery Quality-Care Metrics – Intellectual Disability Workstream Working Group Membership	74
Appendix 7:	Description of Nursing & Midwifery Grades	76

GLOSSARY/ ABBREVIATION OF TERMS

ANA	American Nurses Association
ASSIA	Applied Social Sciences Index and Abstracts
CALNOC	Collaborative Alliance for Nursing Outcomes
CDSR	Cochrane Database of Systematic Reviews
CENTRAL	Cochrane Central Register of Controlled Trials
CINAHL	Cumulative Index of Nursing and Allied Health Literature
CNM1	Clinical Nurse Manager 1
CNM2	Clinical Nurse Manager 2
CNM3	Clinical Nurse Manager 3
CNS	Clinical Nurse Specialist
DARE	Database of Abstract of Reviews of Effects
DML	Dublin Mid-Leinster
DON	Director of Nursing
Embase	Excerpta Medica Database
HIQA	Health Information and Quality Authority
HSE	Health Service Executive
ID	Intellectual Disability
MDA	Misuse of Drugs Act
MDT	Multidisciplinary Team
MRN-	Medical Record Number
ND	No Date
NHS	National Health Service
NMBI	Nursing and Midwifery Board of Ireland
NMPDU	Nursing and Midwifery Board of Ireland
NPDC	Nursing and Midwifery Planning and Development Units
NUI	National University of Ireland
ONMSD	Office of the Nursing and Midwifery Services Director
PDF	Portable Document Format
PHN	Public Health Nurse
PPPG	Policies, Procedures, Protocols and Guidelines
PRISMA	Preferred Reporting Items for Systematic Reviews and Meta-Analyses
PRN	Pro re nata/ When necessary
Pubmed	Public Medline
PyscINFO	Psychological Information Database
QCM	Quality Care Metrics
SOP	Standard Operating Procedure
UCD	University College Dublin
UK	United Kingdom
UL	University of Limerick
US	United States

FIGURE

Figure 1. Final Suite of Intellectual Disability Services Nursing Metrics and Associated Indicators	12
Figure 2. PRISMA Flow Diagram for Systematic Literature Review	21
Figure 3. Intellectual Disability Services Participants by Location at Close of Round 1	25
Figure 4. Intellectual Disability Services Participants by Location at Close of Round 2	28
Figure 5. Intellectual Disability Services Participants by Location at Close of Round 3	32
Figure 6. Intellectual Disability Services Participants by Location at Close of Round 4	37
Figure 7. Guidance document including rules of the Consensus meeting	43
Figure 8. Framework for selecting Nursing and Midwifery Quality Care Process Metrics and Indicators	44
Figure 9. Intellectual Disability Services Nursing Metrics and Associated Indicators at the end of Consensus Meeting	48
Figure 10 Final Suite of Intellectual Disability Services Nursing Metrics and Associated Indicators	51

TABLES

Table 1. Existing and new Intellectual Disability metrics for Round 1 of the Delphi survey	22
Table 2. Intellectual Disability Services Participants by Grade at Close of Round 1	26
Table 3. Intellectual Disability Services Metrics rated in Round 1	27
Table 4. Intellectual Disability Services Participants by Grade at Close of Round 2	29
Table 5. Intellectual Disability Services Metrics re-rated in Round 2	30
Table 6. Intellectual Disability Services Participants by Grade at Close of Round 3	33
Table 7. Intellectual Disability Services Indicators rated in Round 3	33
Table 8. Intellectual Disability Services Participants by Grade at Close of Round 4	38
Table 9. Intellectual Disability Services Indicators re-rated in Round 4	39
Table 10. Intellectual Disability Services Metrics and Indicators results from Consensus Meeting	45

EXECUTIVE SUMMARY

BACKGROUND

This report presents the findings of a Nursing and Midwifery Quality Care Metrics project for Intellectual Disability (ID) Services in Ireland. The aim of the project was to identify a final suite of nursing quality care process metrics and associated indicators. To achieve this purpose, seven work streams (acute, mental health, public health nursing, children, midwifery, older person, and intellectual disability services) were established and led by the Nursing and Midwifery Planning and Development Units (NMPDU) project officers (Appendix 1, 2, 3). Academic support was provided from three universities in Ireland (National University of Ireland Galway, University College Dublin and University of Limerick). It was agreed that a Quality Care Process Metric is a quantifiable measure that captures quality in terms of how (or to what extent) nursing care is being done in relation to an agreed standard. A Quality Care Process Indicator is a quantifiable measure that captures what nurses are doing to provide that care in relation to a specific tool or method.

DESIGN

A two-stage project design approach was taken consisting of a systematic review of the literature and a Delphi consensus process. Ethical approval was obtained and project governance processes were established. The systematic literature review was initially conducted to identify process metrics and relevant indicators across all seven work streams nationally. Eight databases were included in the initial search. For ID specific metrics and indicators, grey literature was sourced from ID services nationally and supplemented by hand searching to ensure a comprehensive search strategy. From this initial search, no articles were identified which were directly relevant to ID, however, 14 articles were drawn upon the generic nursing literature, and 21 documents from the grey literature were identified. A total of 35 documents related to ID were included in the review. Following this, 20 existing and 16 new ID metrics were identified to be put forward to the second stage of the project which was the Delphi process.

The Delphi process consisted of four survey rounds. The first two rounds asked participants to rate the presented metrics for inclusion in the final suite of ID metrics while the third and fourth rounds asked participants to rate the associated indicators. 401 ID nurses were recruited with the overall response rate being over 50% for all of the rounds. At the end of the four Delphi survey rounds, 12 ID metrics and 84 associated indicators were identified.

The survey rounds were followed by a consensus meeting conducted on 29th of November 2017. A total of 12 panel members including academics, NMPDU project officers, Directors of Nursing, clinical practitioners, and other invited experts voted anonymously for each metric and its associated indicators. Each metric and indicator were discussed and then voted on by the panel members with each metric and indicator having to achieve 70% of the votes to be included in the final suite.

FINDINGS

A total of 12 metrics and 79 indicators reached the 70% threshold and were included in the final suite of Nursing and Midwifery Quality Care Metrics for ID (Figure 1).

CONCLUSION

The aim of the Nursing Quality Care Metrics project was to identify a final suite of nursing quality care process metrics and associated indicators for ID to facilitate providing evidence of the nursing contribution to high quality, safe, patient care. Through a robust approach of a systematic literature review and a Delphi consensus process, a total of 12 nursing care process metrics and 79 indicators for ID were identified.

RECOMMENDATION

The implementation of these process metrics and indicators into the healthcare setting is due to begin in 2018. An evaluation of the developed metrics and indicators from the Nursing and Midwifery Quality Care-Metrics Project is recommended using a robust research design. This will enable the examination of the impact of the metrics and indicators on nursing and midwifery care processes, while attempting to control for risk of biases.

Figure 1: Final Suite of Intellectual Disability Services Nursing Metrics and Associated Indicators



02

MEDICINES MANAGEMENT (CONTINUED)

- The prescription has the prescriber's signature (in ink) and Medical Council Number/Nursing and Midwifery Board of Ireland personal identification number
- Discontinued medicines are crossed off, dated and signed by person with prescriptive authority
- All medicines are reviewed in accordance with medication protocols
- A current Drug Formulary is available at the point of administration
- The generic name is used for each medicine unless the prescriber indicates a branded medicine and states "do not substitute"
- There is a support plan for self-administration of medication
- Self-administration of medicines is monitored for compliance and safety

03

ENVIRONMENT

- Policies, Procedures, Protocols and Guidelines (PPPGs) are current and signed by each registered nurse
- There is evidence of an action plan based upon the most recent regulatory inspection
- Environmental and infection control audits have been conducted and relevant action plans are in place

04

SAFEGUARDING

- Safeguarding policies are reviewed and up to date
- Information is provided to the person regarding their rights (support to exercise their rights, advocacy, safeguarding/protection) in accessible formats
- Where there is evidence of a safeguarding concern there is documentation of registered nurses compliance with the safeguarding policy
- A personalised risk assessment has been carried out in consultation with the person and relevant persons (family, advocates and the multidisciplinary team) and evident in the nursing care plans
- A plan is in place on the person's personal property, finances and possessions
- When assisting the person in the management of their finances, there is evidence that clear records are maintained, reconciled and subject to audit

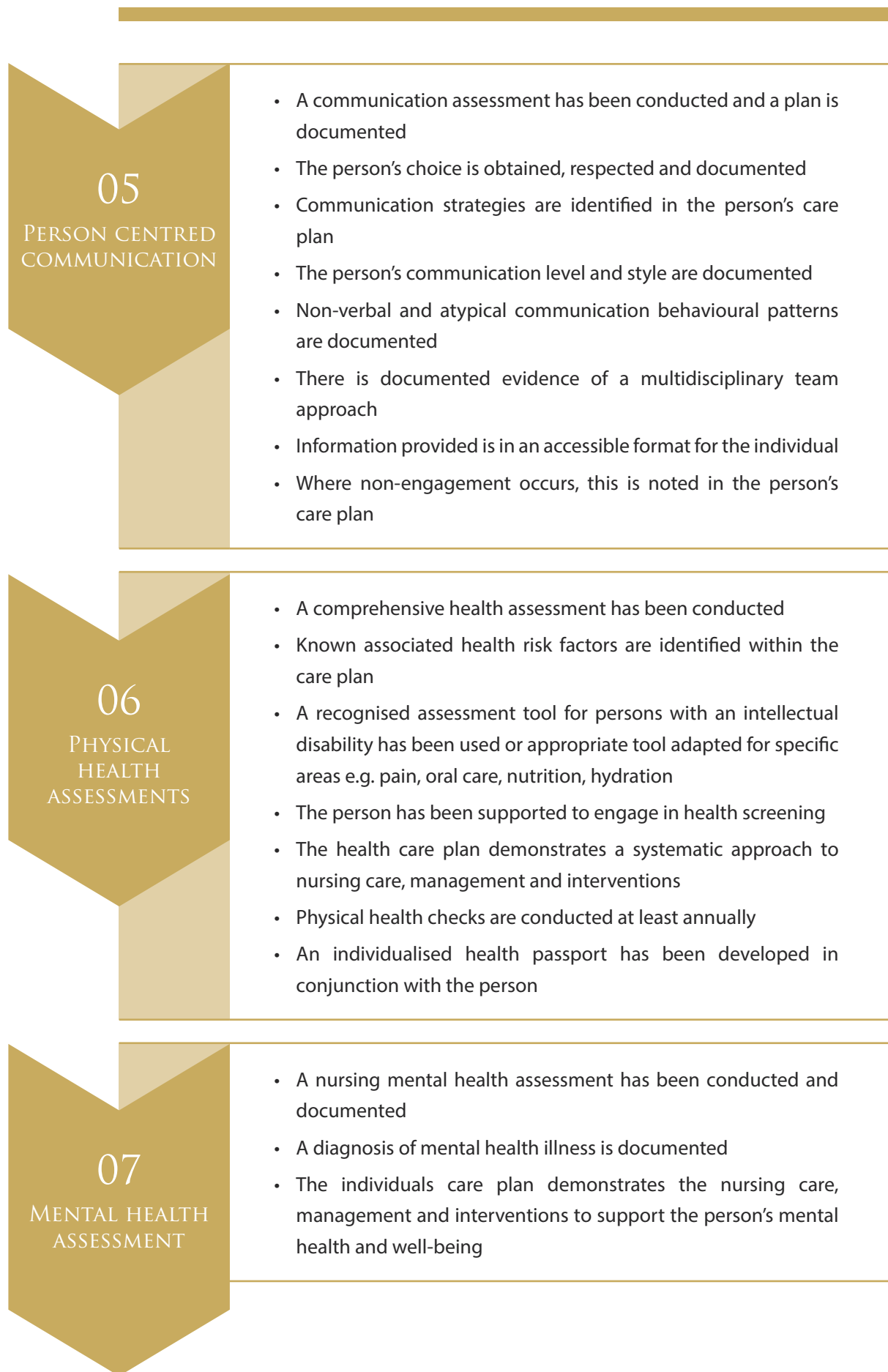


Figure 1: Final Suite of Intellectual Disability Services Nursing Metrics and Associated Indicators
(continued)

08

RISK ASSESSMENT AND MANAGEMENT

- There is evidence of positive proactive risk assessment and an action plan for identified risks within the person's care plan
- Appropriate referral and resulting consultations have occurred to address identified risks and are documented
- Incidents are documented within the care plan and escalated/ reported as appropriate
- A risk re-assessment is conducted and documented

09

NURSING CARE PLAN

- The personal plan is based on a model of care (Nursing Care Plan is based on an identified model of care)
- An assessment of need has been conducted and documented
- An individualised plan of care has been developed
- All documented nursing interventions are dated, timed and signed
- The care plan reflects the person's current health needs
- There is evidence of regular review of the care plan, dated, timed and signed

10

PERSON CENTRED PLANNING

- A personal plan/assessment of all aspects of the person's life has been conducted
- Actions/interventions are devised to support the person within their personal plan
- There is evidence of the person's involvement in their Personal Plan
- The person's level of need and preferences regarding the provision of intimate personal support are identified
- Self-advocacy/choices are recorded, respected and documented
- A transition plan exists across each life course stage

11

POSITIVE BEHAVIOUR SUPPORT

- An assessment of distress has been conducted
- A personal behavioural plan exists
- Proactive and reactive behavioural strategies are identified and evident
- There is evidence that positive behavioural support strategies are reviewed by the multidisciplinary team

12

END OF LIFE/ PALLIATIVE CARE

- An end of life care plan is evident and documented
- The person has been supported to make end of life decisions and this process is evident within the personal care plan
- An ongoing assessment of changing health needs is evident and document
- A collaborative approach is in evidence across services
- There is evidence of ongoing information sharing with the individual regarding their end of life

Figure 1: Final Suite of Intellectual Disability Services Nursing Metrics and Associated Indicators
(continued)

INTRODUCTION

Measures of nursing and midwifery care processes (metrics and their associated indicators) encompass all transactions associated with how care is provided, from technical delivery to interpersonal relationships of care. In Ireland, a national research project was conducted to develop one common, evidence-based metric system to measure nursing and midwifery quality care processes. Nationally, seven work streams were identified (acute, mental health, public health nursing, children, midwifery, older person, and intellectual disability services). Each work stream was led by an NMPDU project officer and consisted of an academic team and key stakeholders including Directors of Nursing and clinical practitioners. The project aimed to critically review the scope of existing metrics and indicators and to identify additional relevant metrics and indicators for nursing and midwifery quality care processes. It consisted of two stages; a systematic review of the literature and a Delphi study. The Delphi component consisted of a four round survey and a face to face consensus meeting. The first two rounds of the survey were to identify potential metrics with rounds three and four then identifying potential indicators for these metrics. This process culminated in a final consensus meeting with key stakeholders in which a suite of quality care process metrics and indicators were identified for each of the seven work streams.

This report presents the project findings for Intellectual Disability (ID) Services Quality Care Nursing Process Metrics and Indicators in which a suite of 12 metrics and 79 associated indicators were identified. The findings of stage 1 (literature review) and stage 2 (the Delphi consensus process) will be presented in turn.

STAGE 1: SYSTEMATIC LITERATURE REVIEW

Initially this was conducted across all seven work-streams and aimed to identify within the literature the quality care process metrics and associated indicators for nursing and midwifery.

It soon became clear that it was essential to establish an agreed definition of metrics and indicators. Following discussion and review of the literature the following definitions were agreed:

A **Quality Care Process Metric** is a quantifiable measure that captures quality in terms of how (or to what extent) nursing care is being done in relation to an agreed standard.

A **Quality Care Process Indicator** is a quantifiable measure that captures what nurses are doing to provide that care in relation to a specific tool or method.

METHODS

Established and robust processes for systematically reviewing literature were used (Moher et al. 2009).

SEARCH STRATEGY

Eight databases were systematically searched including: PyscINFO, Embase, Pubmed, ASSIA, Cumulative Index to Nursing and Allied Health Literature (CINAHL), Cochrane Database of Systematic Reviews (CDSR), Cochrane Central Register of Controlled Trials (CENTRAL), and Database of Abstract of Reviews of Effects (DARE). Publications were also identified from hand searching and reviewing the relevant ID grey literature.

The search limits were studies published between 2007 and 2017, in English language where full text were available. For this purpose a systematic review procedure was adapted using the search terms `nurs*:ab,ti OR midwi*:ab,ti AND ('minimum data set':ab,ti OR indicator*:ab,ti OR metric*:ab,ti OR 'quality measure*':ab,ti) AND [english]/lim AND [2007-2017]/py`. The search was not limited for study design but widened to comprise all types of sources including grey literature.

SCREENING AND IDENTIFICATION OF STUDIES

Covidence software (Cochrane 2016) was used to manage the retrieved studies. After duplicates were removed, each title was reviewed independently by at least two members of the national academic teams. Disputes were settled by discussion and negotiation. For all the remaining studies, the full abstracts were reviewed by two academics again with disputes resolved by the process outlined above.

As the initial review was to include all seven work streams, studies were included if participants were registered nurses/midwives. Also included were education programmes using nursing and midwifery metrics systems in acute, mental health, public health nursing, children, midwifery, older person or intellectual disability services where participants were persons in receipt of nursing or midwifery care and services. Included studies had to make a clear reference to nursing or midwifery care processes and identified a specific quality process in use or proposed use.

SYSTEMATIC REVIEW RESULTS

The search conducted across the eight databases resulted in 15,304 citations. Following removal of duplicates, 7,524 unique references were identified and independently screened for selection. Following title and abstract screening, 218 citations were retained for full-text screening. Following full text screening, 112 articles were included upon the basis that they met the study's inclusion criteria. These articles were then tagged depending on their relevance to acute, mental health, public health nursing, children, midwifery, older person, and intellectual disability services. From this initial search, no articles were identified which were directly relevant to ID, however, 14 articles were drawn upon the generic nursing literature.

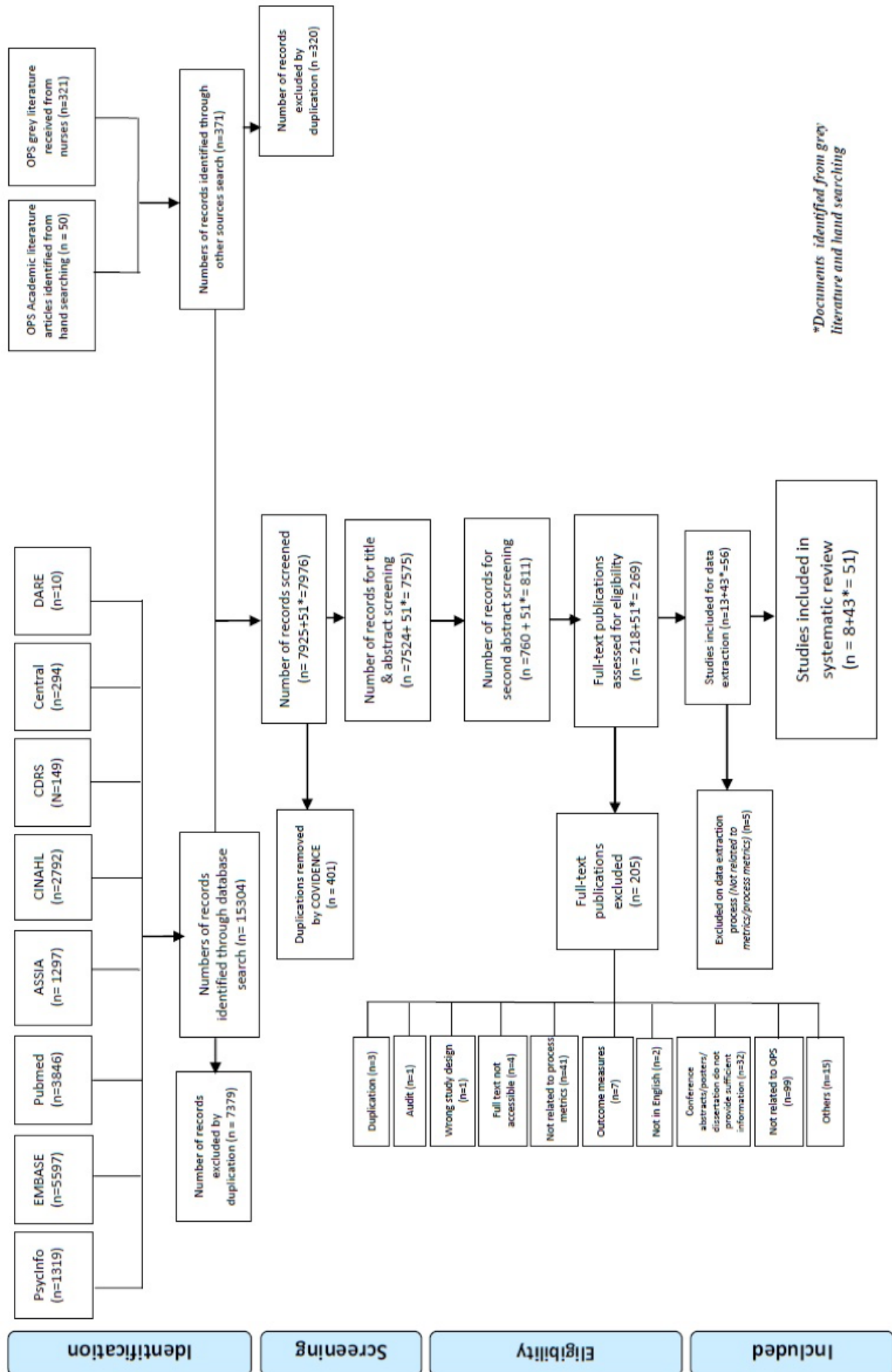
Additional searches included grey literature relevant to ID and publications identified from hand searching. From this search, 21 documents from grey literature were identified as relevant and included in the review. This resulted in 35 studies out of 7689 included after full text screening (Figure 2, Appendix 4 and 5).

A data extraction form was designed and studies were critically appraised. After several rounds of paper review, appraisal and data extraction by the four members of the ID academic team, 36 ID metrics were identified (Table 1). Twenty of the identified metrics were existing metrics with 16 new metrics identified. These new metrics were:

- Developing and maintaining positive relationships to meet client needs,
- Person centred communication provided appropriate to their communication needs,
- Positive behaviour support,
- Providing support for making choices and plans,
- Action plan in place,

-
- Infection prevention,
 - Relevant health needs assessments have been carried out,
 - Relevant individual health action plans,
 - Appropriate screening plan,
 - Health promotion,
 - Pain assessment, monitoring and observing for verbal and non-verbal signals,
 - Pain management,
 - End of life and palliative care,
 - Person centred plan to meet identified social needs e.g. family contact,
 - Social skills e.g. skills for education, work and independent living,
 - Mental health screening and action plan in place.

Figure 2: PRISMA Flow Diagram for the Systematic Literature Review



Following the systematic review process, an Intellectual Disability Services Working Group Meeting was held on the 29th of May, 2017 (Membership Appendix 6). This was to discuss the metrics extracted from the systematic literature review as well as the existing metrics from the 2015 ID Standard Operating Procedure for Nursing and Midwifery Quality Care Metrics. Following this discussion, 36 potential ID metrics were included in Round 1 of the Delphi survey (Table 1).

TABLE 1. EXISTING AND NEW INTELLECTUAL DISABILITY (ID) SERVICES METRICS FOR ROUND 1 OF THE DELPHI SURVEY

EXISTING METRICS	NEW METRICS
1. Person centred planning	21. Developing and maintaining positive relationships to meet client needs
2. Staff to respect residents privacy and dignity	22. Person centred communication provided appropriate to their communication needs
3. Protecting personal space	23. Positive behaviour support
4. Intimate care	24. Providing support for making choices and plans
5. Obtaining consent	25. Action plan in place
6. Medication storage and custody	26. Infection prevention
7. MDA drugs	27. Relevant health needs assessments have been carried out
8. Medication administration	28. Relevant individual health action plans
9. Medication prescription	29. Appropriate screening plan
10. Personal details	30. Health promotion
11. Nursing care plan	31. Pain assessment, monitoring and observing for verbal and non-verbal signals
12. NMBI guidance	32. Pain management
13. Environment (calm and safe)	33. End of life and palliative care
14. Risk assessment and management	34. Person centred plan to meet identified social needs e.g. family contact
15. Safeguarding	35. Social skills e.g. skills for education, work and independent living
16. Physical restraints	36. Mental health screening and action plan in place
17. Chemical restraints	
18. Health education for clients	
19. Appropriate record keeping and access to records	
20. Effective transfer of information in client transitions e.g. transfer to community setting	

STAGE 2: DELPHI CONSENSUS PROCESS

This stage consisted of a four-round online Delphi survey to develop consensus on prioritised metrics and indicators. At the end of the first two rounds, the metrics were identified and at the end of Round 3 and 4, the indicators for those metrics were identified.

SAMPLING FRAME FOR THE DELPHI SURVEYS

The target population were nurses working in ID across Ireland who could complete the survey electronically. There was an absence of guidance on optimal sample size requirements for consensus development studies such as this. Completed survey sample sizes were estimated based on that which would be required for the sample to be representative of a given total population using 95% confidence level and a confidence interval of 5. Thus the required sample size was calculated as 300 (using the above parameters) for the ID work stream. 401 ID nurses expressed an interest in participating in the surveys.

RECRUITMENT TO THE DELPHI SURVEYS

With the support of the Office of the Nursing and Midwifery Services Director (ONMSD), Senior Clinical Managers were requested to distribute an information pack to potential participants in their area. This information pack provided information on the study and invited them to participate. Any potential participants had an opportunity to contact the academic team directly to clarify any issues prior to making a decision to participate.

An invitation e-mail was then circulated to participants who gave their email address as above. On receipt of this, the academic team forwarded further information, instructions and the survey instrument.

DATA COLLECTION

The Delphi surveys consisted of four rounds of data collection and analysis to synthesise the opinions of participants into a group consensus on which metrics (Rounds 1 and 2) and their indicators (Round 3 and 4) should be used. An online survey software system was used to distribute the surveys. All survey rounds collected participants' demographic information (grade, work place, years of experience) and the list of metrics/indicators. Participants were asked to rate each metric/indicator between 1 and 9 on a Likert scale where 1 to 3 was not important, 4 to 6 was important but not crucial, and 7 to 9 was very important.

Responses to each round were collated, analysed, and redistributed to participants for further comment in successive rounds. Each round had a closing date 21 days after the date of invitation with weekly e-mail reminders sent.

DATA ANALYSIS

Data analysis for all four rounds was conducted using this rule:

All outcomes from the rounds, including newly identified metrics/indicators, will be forwarded to the next round and re-rated by the participants, with knowledge of the group's results from the previous round. Consensus on inclusion of a metric/indicator will be determined where 70% or more of participants score the metrics as 7 to 9 (very important) and less than 15% of participants score the metric as 1 to 3 (not important).

The data obtained from the Delphi surveys was analysed using simple descriptive statistics to summarise data.

ETHICAL CONSIDERATIONS

Ethical approval to conduct this study was obtained from the University of Limerick Research Ethics Committee. Participation in the survey was by an 'opt-in' informed consent approach. Participants gave consent to participate by clicking on an 'I consent to participate in this study' link prior to being able to access the Round 1 instrument. The online survey software system used to facilitate the online surveys maintained data behind a firewall. Only the academic team had access to the data through use of a password and user identifier.

DELPHI SURVEY ROUND 1

Round 1 of the Delphi survey was distributed on the 6th of June 2017 and ended on 26th of June. The 401 ID nurses recruited were sent the invitation for Round one through their individual emails including the survey's web link. 233 responded an overall response rate of 58.10% (n= 233), dropping to 51.87% as 208 nurses completed all metrics related questions on the survey.

DEMOGRAPHICS

Most of the nurses were based in services in the HSE Dublin Mid-Leinster area (Figure 3), were staff nurse level (32.88%) and their average years of experience was 20.00 (Table 2).

Figure 3: Intellectual Disability Services Participants by Location at Close of Round 1
(Total responses: 178, Skipped: 55)

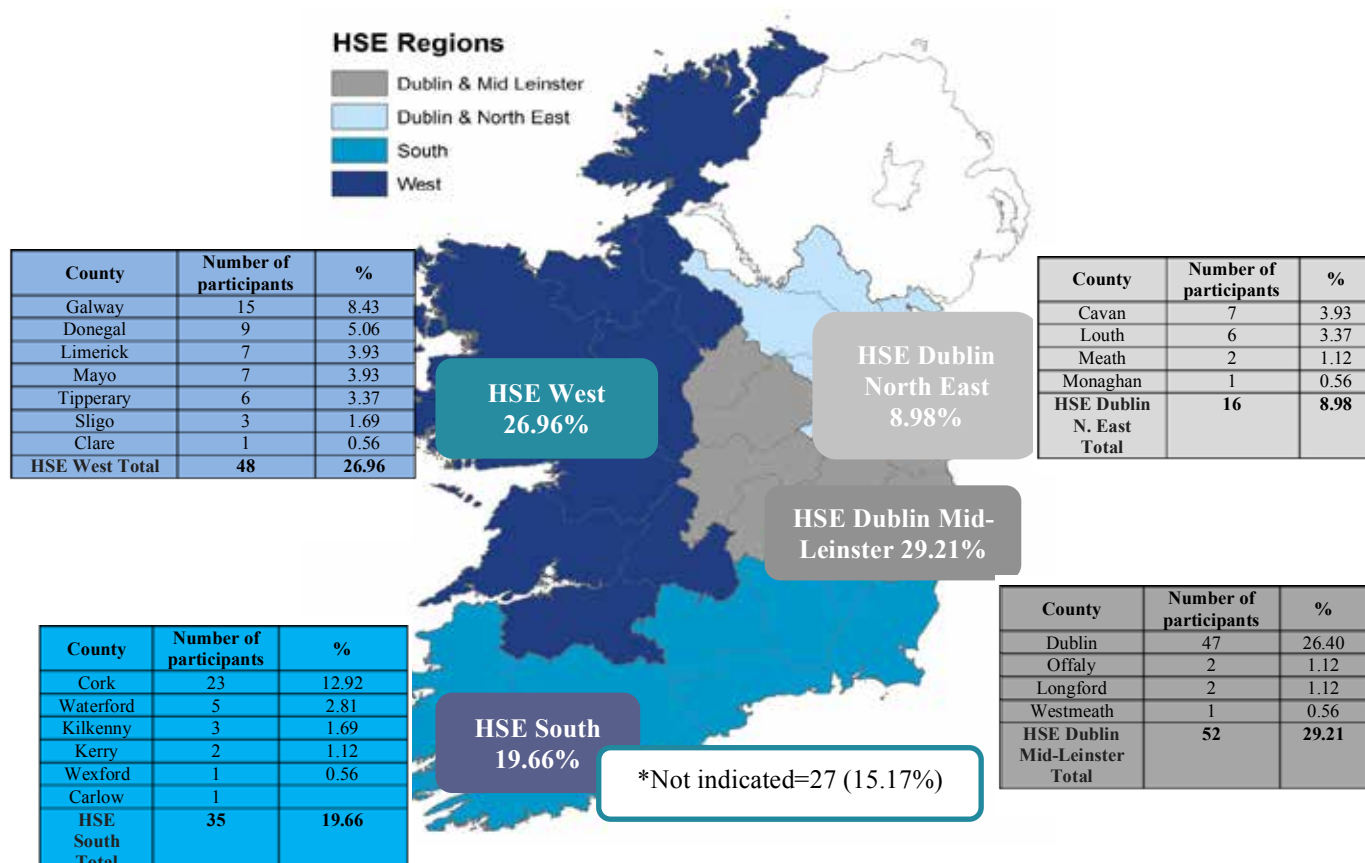


TABLE 2. INTELLECTUAL DISABILITY SERVICES PARTICIPANTS BY GRADE AT CLOSE OF ROUND 1(TOTAL RESPONSES: 219, SKIPPED: 14)

GRADE	Number of participants	%
Staff nurse	72	32.88%
CNM2	47	21.46%
CNM1	29	13.24%
CNM3	14	6.39%
CNS	13	5.94%
Director of Nursing	11	5.02%
Educator	4	1.83%
Assistant Director of Nursing	3	1.37%
Other	26	11.87%

METRIC RATINGS

The findings of the metrics rating are presented in Table 3, with 35 of the 36 metrics initially making it through to round 2 of the Delphi survey. In accordance with the analysis rule, none of these metrics were rated between 1 and 3 by more than 15% of the participants and so could be included.

The participants were also given the opportunity to add suggestions for new areas of practice to be included as potential new metrics in the next round of the survey. These 208 qualitative comments were analysed, categorised under 23 common themes and mapped under either existing or new metrics.

As one of the 36 metrics was not rated between 7 and 9 by 70% or more of the nurses, the initial number of ID metrics at the end of Round 1 was 35. After completing mapping nurses' comments under new areas of practice they were compiled and summarised in nine new areas of practice, these being 1-Environmental restraints, 2-Meaningful and purposeful activities, 3-Sexuality and relationship, 4-Family centred care, 5-Advocacy, 6-Transition planning, life stages and social inclusion, 7-Nutritional health, 8-Long term conditions, 9-Managing personal finances. Thus on completion of Round 1 of the Delphi survey, the total number of metrics for Round 2 was 44 (Table 3).

TABLE 3. INTELLECTUAL DISABILITY (ID) SERVICES METRICS RATED IN ROUND 1

ID metrics rated 70% and above	% of participants
1 Staff to respect residents privacy and dignity	97.65
2 Medication administration	96.71
3 Risk assessment and management	96.70
4 Safeguarding	96.23
5 Person centred planning	96.23
6 Medication storage and custody	94.34
7 Intimate care	93.86
8 Nursing care plan	91.98
9 Obtaining consent	91.98
10 Relevant health assessments have been carried out	91.47
11 Medication prescriptions	91.04
12 Positive behaviour support	90.52
13 Pain assessment, monitoring and observing for verbal and non-verbal signals	90.39
14 Relevant individual health action plans	89.58
15 Pain management	88.95
16 Person centred communication provided appropriate to their communication needs	87.21
17 Effective transfer of information in client transitions e.g. transfer to community setting	87.20
18 End of life and palliative care	87.02
19 MDA Drugs	86.32
20 Appropriate record keeping and access to records	86.26
21 Mental health screening and action plan in place	86.07
22 Infection prevention	85.37
23 Protecting personal space	84.43
24 Providing support for making choices and plans	83.88
25 NMBI guidance	82.07
26 Action plan in place	81.99
27 Environment (calm and safe)	81.60
28 Appropriate screening plan	80.57
29 Personal details	79.71
30 Developing and maintaining positive relationships to meet client needs	79.61
31 Person centred plan to meet identified social needs e.g. family contact	78.85
32 Chemical restraints	78.78
33 Physical restraints	74.53
34 Social skills e.g skills for education, work and independent living	73.56
35 Health promotion	73.46
Metrics that were identified from the nurses' qualitative comments	
36 Environmental restraints	NA
37 Meaningful and purposeful activities	NA
38 Sexuality and relationship	NA
39 Family centred care	NA
40 Advocacy	NA
41 Transition planning, life stages and social inclusion	NA
42 Nutritional health	NA
43 Long term conditions	NA
44 Managing personal finances	NA
ID metrics rated below 70%- excluded	% of participants
45 Health education for clients	56.93

DELPHI SURVEY ROUND 2

The second round survey was distributed on the 11th of July 2017, weekly reminders were sent and the data collection period ended on 31st of July 2017.

The 233 ID nurses responding to the first round were sent an invitation for Round 2 by email. 218 participated in the survey with an overall response rate of 93.56% (n= 218) dropping to 89.90% with 196 nurses completing all metrics related questions on the survey.

DEMOGRAPHICS

Most of the nurses were based in services in the HSE Dublin Mid-Leinster area (Figure 4), most were staff nurse level (27.05%) and their average years of experience was 20.88 (Table 4).

Figure 4: Intellectual Disability Services Participants by Location at Close of Round 2
(Total responses: 152, Skipped: 66)

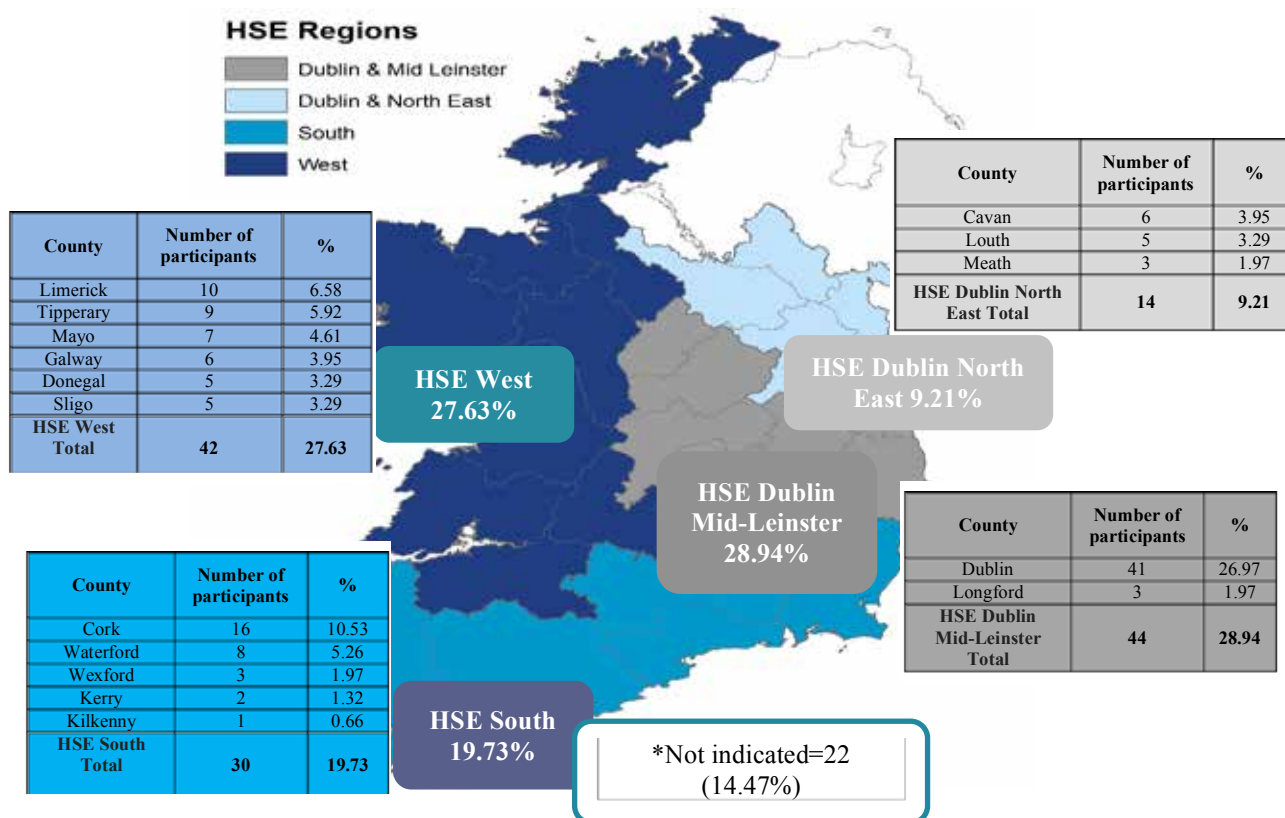


TABLE 4. INTELLECTUAL DISABILITY SERVICES PARTICIPANTS BY GRADE AT CLOSE OF ROUND 2 (TOTAL RESPONSES: 207, SKIPPED: 11)

GRADE	Number of participants	%
Staff nurse	56	27.05%
CNM2	48	23.19%
CNM1	35	16.91%
CNM3	15	7.25%
CNS	12	5.80%
Director of Nursing	8	3.86%
Educator	5	2.42%
Assistant Director of Nursing	4	1.93%
Other	24	11.59%

METRIC RATINGS

Forty-three of the 44 metrics were rated 70% and over and none were rated between 1 and 3 by more than 15% of the nurses, they were therefore included (Table 5). Only one of the 44 metrics was rated between 7 and 9 by less than 70% of the nurses and thus was excluded. That was; Sexuality and relationship (68.37%).

TABLE 5. INTELLECTUAL DISABILITY SERVICES METRICS RE-RATED IN ROUND 2

ID metrics rated 70% and above	% of participants
1 Medication administration	99.51
2 Safeguarding	99.51
3 Medication storage and custody	98.53
4 Person centred planning	98.52
5 Risk assessment and management	97.54
6 Intimate care	97.54
7 Staff to respect residents privacy and dignity	97.04
8 Relevant health assessments have been carried out	96.50
9 Medication prescriptions	96.06
10 Relevant individual health action plans	96.00
11 Nursing care plan	95.56
12 Positive behaviour support	95.50
13 Person centred communication provided appropriate to their communication needs	95.50
14 Obtaining consent	95.07
15 Appropriate record keeping and access to records	94.00
16 Pain management	93.97
17 MDA Drugs	93.59
18 End of life and palliative care	93.47
19 Providing support for making choices and plans	93.00
20 Effective transfer of information in client transitions e.g. transfer to community setting	92.50
21 Infection prevention	91.62
22 Pain assessment, monitoring and observing for verbal and non-verbal signals	91.46
23 Mental health screening and action plan in place	91.46
24 Developing and maintaining positive relationships to meet client needs	91.00
25 Action plan in place	90.50
26 Environment (calm and safe)	88.68
27 Person centred plan to meet identified social needs e.g. family contact	88.44
28 Advocacy	88.27
29 Personal details	88.17
30 NMBI guidance	88.17
31 Appropriate screening plan	87.00
32 Transition planning, life stages and social inclusion	86.74
33 Protecting personal space	86.20
34 Nutritional health	84.69
35 Meaningful and purposeful activities	84.69
36 Long term conditions	82.65
37 Chemical restraints	82.27
38 Physical restraints	81.77
39 Health promotion	81.50
40 Social skills e.g skills for education, work and independent living	79.40
41 Environmental restraints	73.47
42 Managing personal finances	73.47
43 Family centred care	70.92

OPS metrics rated below 70% - excluded	% of participants
44 Sexuality and relationship	68.37

After the end of Round 2, 43 metrics were identified. After discussions in a work-stream meeting, these 43 metrics were re-formulated into 12 metrics. However, seven of these metrics required indicator development as there was little or no supporting literature. The work-stream members were tasked to draw on clinical expertise nationally in order to derive indicators required for these metrics. These were collated by the academic team ready for the third round of the Delphi survey.

DELPHI SURVEY ROUND 3

This round of the Delphi differed from Round 1 and 2 in that now the set of metrics with their respective indicators were distributed to the participants. Twelve metrics and 95 indicators were sent.

Using a Likert scale as before, participants were asked to rate the indicators using the 1 to 9 scale. This third round was distributed on the 22nd of August 2017, weekly reminders were sent and the data collection period ended on 11st of September 2017.

401 nurses were originally recruited for the QCM study; however six of them dropped out through Round 1 and 2, thus invitations were sent to 395 ID nurses. The overall response rate for Round 3 was 59.24% (n=234), dropping to 48.60% as 192 nurses completed all indicators related questions on the survey.

DEMOGRAPHICS

Most of the nurses were based in the HSE Dublin Mid-Leinster area (Figure 5), were staff nurse level (30.77%) and their average years of experience was 21.66 (Table 6).

Figure 5: Intellectual Disability Services Participants by Location at Close of Round 3
(Total responses: 177, Skipped: 57)

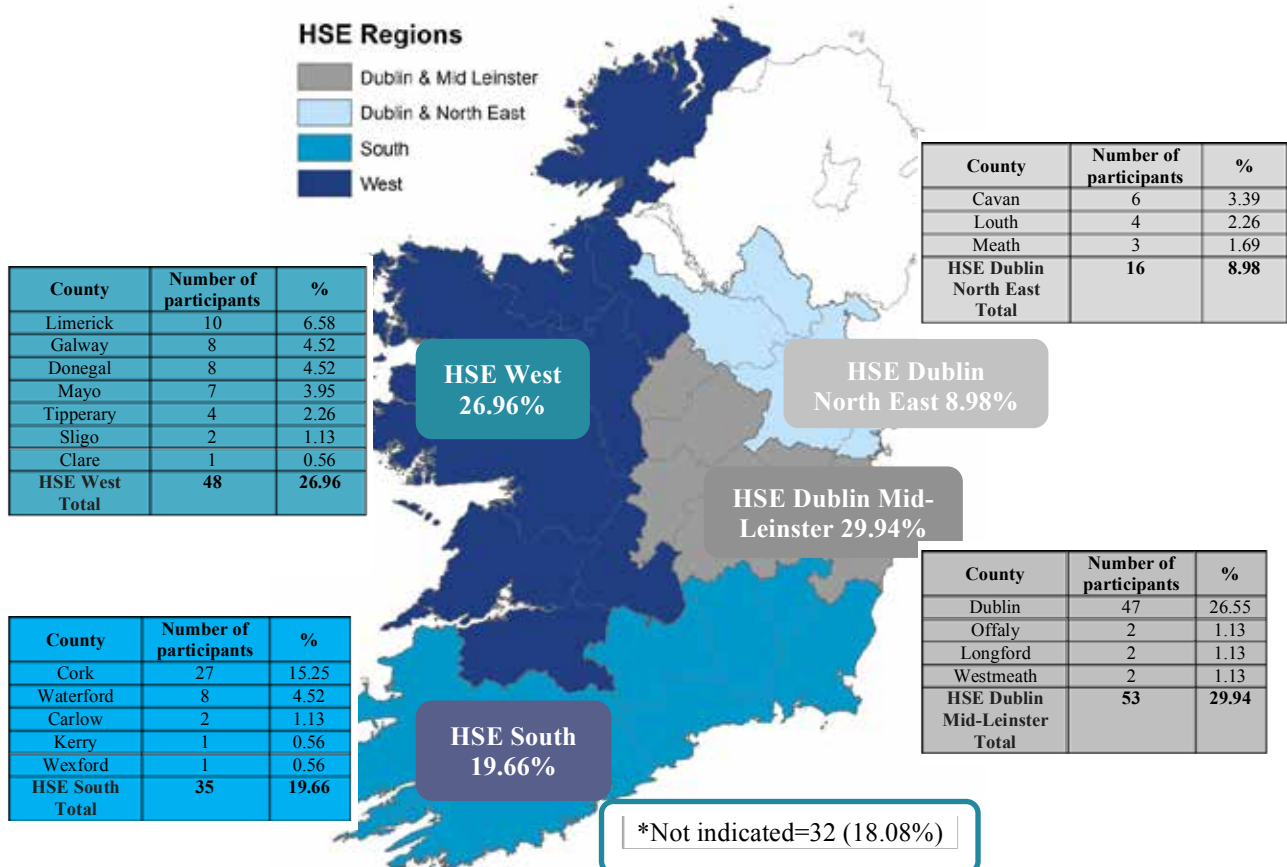


TABLE 6. INTELLECTUAL DISABILITY SERVICES PARTICIPANTS BY GRADE AT CLOSE OF ROUND 3 (TOTAL RESPONSES: 221, SKIPPED: 13)

GRADE	Number of participants	%
Staff nurse	68	30.77%
CNM2	43	19.46%
CNM1	29	13.12%
CNM3	16	7.24%
CNS	10	4.52%
Director of Nursing	8	3.62%
Assistant Director of Nursing	7	3.17%
Educator	5	2.26%
Other	35	15.84%

INDICATOR RATINGS

As in Round 1 and 2, the same analysis rule was used. 93 of the 95 indicators relevant to the 12 metrics achieved the 70% threshold with none of these indicators being rated between 1 and 3 by more than 15% of the participants. These were therefore included (Table 7). Only two indicators out of 95 were rated between 7 and 9 by less than 70% and thus were excluded. These related to the environment and the safeguarding metrics (Table 7).

As in Round 1, nurses could add their suggestions for other indicators. There were 88 qualitative comments received and after analysis of these the indicators were further reviewed, refined, collapsed or separated where necessary. Following this process, the final number of indicators to be included in Round 4 was 84.

TABLE 7. INTELLECTUAL DISABILITY SERVICES INDICATORS RATED IN ROUND 3

METRICS	INDICATORS	Rated %
01 NMBI guidance	1. All written records are legible, in permanent ink and signed	98.13
	2. Alterations/corrections are as per NMBI Guidance	92.06
	3. Personal information is stored appropriately with access only to relevant persons in order to protect the privacy and confidentiality of the individual's details.	96.26
	4. All entries are dated and timed (24 hour clock)	89.72
	5. All entries are in chronological order	80.37
	6. All abbreviations/grading systems are from a national or local approved list/system	89.72
	7. Student entries are countersigned by the supervising nurse	85.05

	8. All Medicinal products are stored in a locked cupboard/trolleys/ fridge or locked room	97.12
	9. MDA Drugs are checked & signed at each changeover of shifts by nursing staff (By member of Day staff & Night Staff)	94.24
	10. Two signatures are entered in the MDA Drug Register for each administration of an MDA Drug	94.20
	11. The MDA Drug cupboard is locked and keys for MDA cupboard are held by designated nurse	94.71
	12. The client's prescription documentation provides details of client's legible name, unique identifier and photo ID	98.48
	13. The Allergy Status is clearly identifiable on the front page of the prescription chart	99.45
	14. Prescribed Medication not administered have an omission code entered	96.12
	15. The start date is recorded	90.87
	16. The correct legible Dose of drug is recorded and not abbreviated	94.71
02 Medication	17. The Route and/or Site of Administration is recorded	96.14
	18. The Frequency of Administration is recorded & correct timings indicated	95.61
	19. The minimum dose interval and/or 24 hour maximum dose is specified for all "as required" or PRN drugs	98.53
	20. The Prescription has the Prescriber's Signature (in ink) and MRN/NMBI PIN number	94.68
	21. Discontinued drugs are crossed off, dated and signed by prescriber	94.22
	22. The resident's psychotropic medication is subject to a review as appropriate	96.64
	23. PRN protocol for psychotropic medication is in place.	96.63
	24. A registered nurse is in possession of the keys for Medicinal Product Storage	80.34
	25. A Drug Formulary is available at the point of administration	89.45
	26. The prescription is written in capital letters or un-joined lowercase letters and legible	88.47
	27. MDA drug keys are kept separate from other medication keys	77.91
	28. The Generic name is used for each drug prescribed	79.39
	29. There is a policy in place on provision of behavioural support.	90.25
	30. Policies/Procedures and Guidelines are available in this unit/ ward with a signature list of all nurses verifying they have read the contents.	84.87
03 Environment	31. There is evidence of an action plan based on the most recent HIQA Inspection Report.	84.88
	32. A safe and clutter free environment is maintained.	77.56
	33. Health Promotion Material/leaflets are available and appropriate to the person's level of understanding.	60.98
	34. There is information available to people of their rights to be free from abuse and supported to exercise these rights, including access to advocacy	95.61
	35. Safeguarding policies and associated procedures are up to date and accessible to all staff	95.12
04 Safeguarding	36. All members of staff on duty have received training regarding safeguarding of vulnerable adults	97.07
	37. Risk assessments relating to vulnerable adults in the Nursing Care plan have been carried out in consultation with the vulnerable person, their family, advocates and the multidisciplinary team as appropriate	91.70

TABLE 7. INTELLECTUAL DISABILITY SERVICES INDICATORS RATED IN ROUND 3 (CONTINUED)

	38. There is evidence that there is a current policy on the prevention, detection and response to abuse, including reporting of concerns and/or allegations of abuse to statutory agencies	98.06
	39. Where the person cannot manage their personal finances, there is documented evidence that support is provided	95.12
	40. When assisting service users in the management of their money, there is evidence that clear records are maintained, reconciled and subject to audit, in order to demonstrate that clients' money is being managed properly and is accounted for.	95.13
04		
Safeguarding		
<i>(continued)</i>		
	41. There is evidence that there is a current policy in place on service user's personal property, personal finances and possessions	92.20
	42. There is evidence that there is a record of the designated centre's charges to service users in their contract of care.	90.24
	43. Organisation service users finance audits are complete and up to date	91.22
	44. There is information available to the person on the complaints procedure in appropriate format	89.27
	45. There is clear evidence that the service user has access to and retains control of their financial affairs	89.27
	46. Client's consent is obtained prior to disclosing information to family and friends as appropriate.	89.76
	47. A visitors book is kept and maintained	66.34
	48. A communication assessment is conducted.	91.00
	49. The person's communication level and style are documented.	92.50
	50. Non-verbal and atypical behavioural patterns are documented.	91.50
05		
Person centred communication		
	51. Communication strategies and barriers to good communication are identified in the persons care plan.	90.50
	52. The person's choice is obtained and respected.	96.50
	53. There is evidence of a MDT approach	90.50
	54. Information is provided in an accessible format.	85.00
	55. Where non-engagement occurs this is noted in the persons care plan e.g. refusal in oral hygiene.	86.50
	56. A comprehensive health assessment has been conducted addressing each body system/head to toe assessment.	92.00
	57. Know associated risk factors are identified within the persons care plan.	95.00
06		
Physical health assessments		
	58. A recognised intellectual disability assessment tool has been used or appropriate tool adapted for specific areas e.g. pain.	93.00
	59. The person has been supported to engage in health screening.	90.50
	60. Care plan demonstrates management and interventions.	93.00
	61. An annual physical health check is conducted.	89.00
	62. A health passport exists.	82.00
	63. A diagnosis of mental health is documented.	90.50
07		
Mental health		
	64. Care plan demonstrates management and interventions to support the person's mental health and well-being.	94.50
	65. A mental health assessment has been conducted.	79.00
	66. An individualised risk assessment has been conducted.	92.50
	67. There is evidence of an action plan for identified risks within the persons care plan.	93.00
08		
Risk assessment and management		
	68. Appropriate referral/consultations have occurred to address identified risk/s.	94.00
	69. Incidences are documentation within the care plan and reported within the organisation.	92.50
	70. A risk re-assessment is conducted within a 3 month period.	74.00

TABLE 7. INTELLECTUAL DISABILITY SERVICES INDICATORS RATED IN ROUND 3 (CONTINUED)

09 Nursing care plan	71. An assessment of need has been conducted.	92.82
	72. An individualised plan of care exists.	96.41
	73. All nursing interventions are dated and signed.	95.89
	74. The nursing care plan reflects the clients' current condition.	98.98
	75. Evaluation of the nursing care plan is evident and is reviewed regularly.	96.41
	76. The Nursing Care Plan is based on an identified model/s of care.	77.95
10 Person centred planning	77. A comprehensive personalised assessment of all aspects of the person's life has been conducted.	94.87
	78. Actions/interventions are devised to support the person within a personalised plan.	95.90
	79. There is evidence of the person's involvement in their Personal Plan/The person is supported to make decisions regarding their life.	90.26
	80. The person's level of need and preferences regarding the provision of intimate personal care and support are identified.	96.41
	81. Self-advocacy/choices are recorded and respected.	92.31
	82. There is evidence that the person's wishes are respected in relation to the level of family involvement in decision making.	89.75
	83. A transition plan exists across each life course stage.	81.54
11 Positive behaviour support	84. Measures are identified to lower the risk rating within the persons support plan.	91.75
	85. Proactive and reactive strategies are evident.	94.33
	86. There is evidence that behaviour support strategies are reviewed by MDT.	93.29
	87. Specialist referral/consultations have occurred.	90.72
	88. An assessment of distress has been conducted.	85.06
	89. A personal behavioral plan exists.	89.18
12 End of life/ palliative care	90. A behavioral risk assessment has been conducted.	88.65
	91. An ongoing assessment of health status is in operation.	93.82
	92. A collaborative approach is in operation across services.	92.27
	93. Information has been provided to the person at a level appropriate to their understanding regarding end-of-life care.	91.23
	94. An end of life care plan is in operation.	87.62
	95. The person has been supported to make decisions and this process is evident within the persons care plan.	89.69

TABLE 7. INTELLECTUAL DISABILITY SERVICES INDICATORS RATED IN ROUND 3 (CONTINUED)

DELPHI SURVEY ROUND 4

The fourth round of the Delphi Survey was distributed on the 3rd of October 2017, weekly reminders were sent and the data collection period ended on the 23rd of October 2017.

DEMOGRAPHICS

234 ID nurses were sent the web-link with 177 participating in the survey an overall response rate of 75.64% (n= 177), dropping to 61.96% with 145 nurses completing all indicators related questions on the survey. Most of the nurses were in the HSE Dublin Mid-Leinster area (Figure 6), were staff nurse level (34.36%) and their average years of experience was 20.80 (Table 8).

Figure 6: Intellectual Disability Services Participants by Location at Close of Round 4
(Total responses: 134, Skipped: 43)

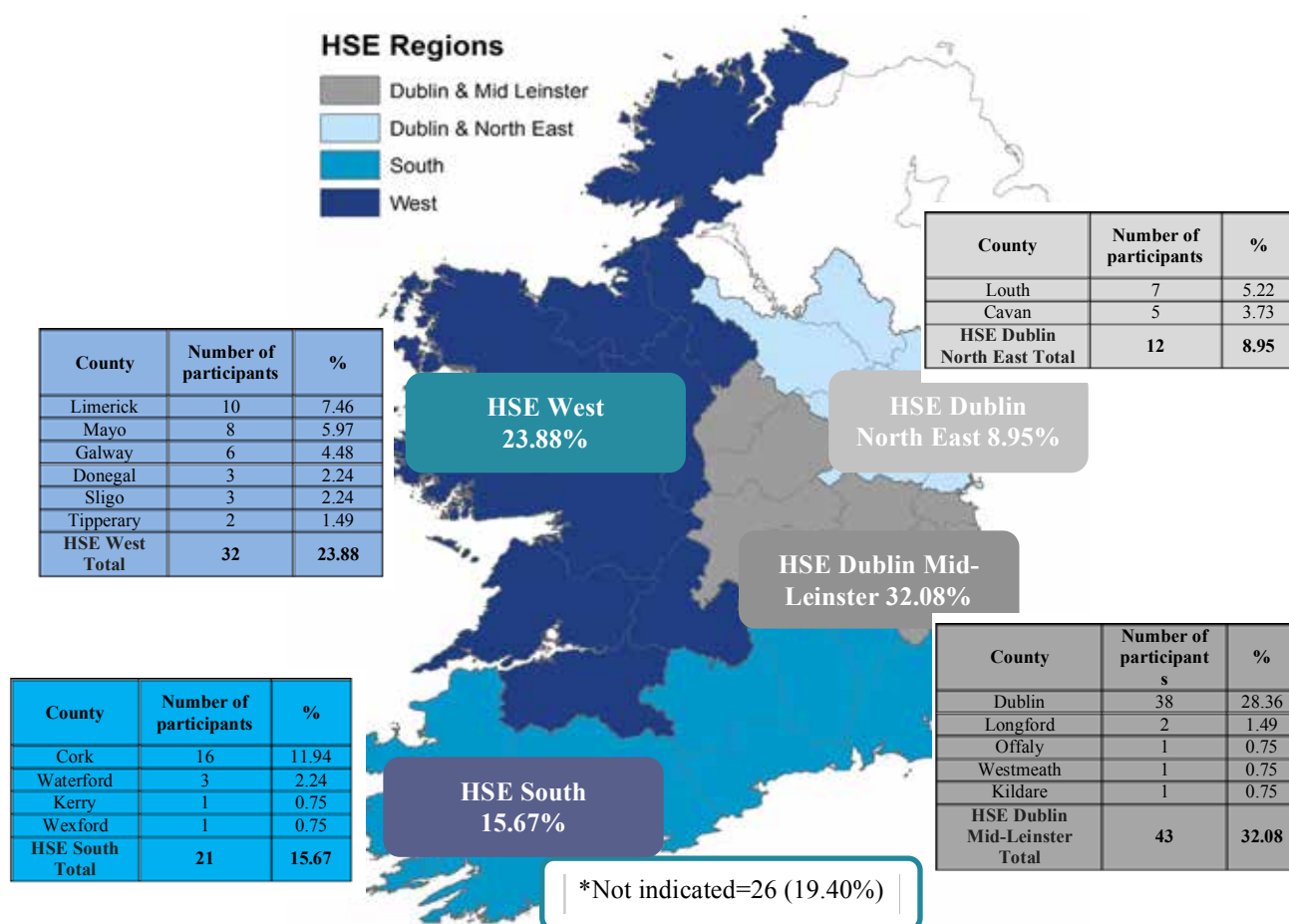


TABLE 8. INTELLECTUAL DISABILITY SERVICES PARTICIPANTS BY GRADE AT CLOSE OF ROUND 4 (TOTAL RESPONSES: 163, SKIPPED: 14)

GRADE	Number of participants	%
Staff nurse	56	34.36%
CNM2	28	17.18%
CNM1	16	9.82%
CNM3	10	6.13%
CNS	9	5.52%
Director of Nursing	7	4.29%
Assistant Director of Nursing	6	3.68%
Educator	1	0.61%
Other	30	18.40%

INDICATOR RATINGS

Using the analysis rule as before; all 84 indicators were rated between 7 and 9 by 70% or more of participants. None of the indicators were rated between 1 and 3 by more than 15% of the nurses.

The final result of the Delphi survey process after the four rounds of the Delphi survey was the identification of 12 metrics and 81 indicators (Table 9).

TABLE 9. INTELLECTUAL DISABILITY SERVICES INDICATORS RE-RATED IN ROUND 4

METRICS	INDICATORS	Rated %	
01 NMBI guidance	1. All written records are legible, in permanent ink and signed	99.35	
	2. Alterations/corrections are as per NMBI Guidance	98.06	
	3. Personal information is stored appropriately with access only to relevant persons in order to protect the privacy and confidentiality of the individual's details.	98.06	
	4. All entries are dated and timed (24 hour clock)	96.77	
	5. All entries are in chronological order	91.61	
	6. All abbreviations/grading systems are from a national or local approved list/system	92.90	
	7. Student entries are countersigned by the supervising nurse.	87.10	
02 Medication	8. All Medicinal products are stored in a locked cupboard/trolleys/ fridge or room	99.33	
	9. MDA Drugs are checked & signed at each shift changeover by nursing staff (member of day & night staff)	98.67	
	10. Two signatures are entered in the MDA Drug Register for each administration of an MDA	96.67	
	11. The MDA cupboard is locked and keys for MDA cupboard are held by designated nurse	99.33	
	12. MDA drug keys are kept separate from other medication keys	84.67	
	13. The client's prescription documentation provides details of client's legible name, unique identifier and photo ID	98.67	
	14. The Allergy Status is clearly identifiable on the front page of the prescription chart	99.33	
	15. Prescribed Medication not administered have an omission code entered	96.67	
	16. The start date is recorded	95.33	
	17. The correct legible Dose of drug is recorded and not abbreviated	98.00	
	18. The Route and/or Site of Administration is recorded	98.00	
	19. The Frequency of Administration is recorded & correct timings indicated	98.67	
	20. The minimum and maximum dose within a 24 hour interval is specified for all "as required/PRN drugs"	99.33	
	21. The Prescription has the Prescriber's Signature (in ink) and MRN/NMBI PIN number	97.33	
	22. Discontinued drugs are crossed off, dated and signed	96.67	
	23. The resident's psychotropic medication are reviewed as appropriate	100.0	
	24. A PRN protocol for psychotropic medication is developed and in place.	98.67	
	25. A Drug Formulary is available at the point of administration	88.00	
	26. The Generic name is used for each drug prescribed	83.33	
	27. There is support for self-administration of medication and this is monitored for compliance and safety	85.33	
	03 Environment	28. A behavioural support policy is in place.	95.95
		29. Policies/Procedures and Guidelines are available in this unit/ ward with each nurses signature.	89.86
		30. There is evidence of an action plan based upon the most recent HIQA Inspection Report.	88.51
		31. A safe and clutter free environment is maintained. Hand hygiene and infection control audits have been conducted and relevant action plans are in place.	88.51

04 Safeguarding	32. User friendly is information provided to people regarding their rights (support to exercise their rights, advocacy, safeguarding/ protection)	93.24
	33. All safeguarding policies are reviewed and up to date	96.62
	34. Risk assessments have been carried out in consultation with the vulnerable person, their family, advocates and the multidisciplinary team and evident in the Nursing Care plans	95.27
	35. Staff adhere to current policies on the prevention, detection and response to abuse, including reporting of concerns and/or allegations of abuse to statutory agencies	99.32
	36. When assisting service users in the management of their money, there is evidence that clear records are maintained, reconciled and subject to audit, in order to demonstrate that clients' money is being managed properly and is accounted for.	96.62
	37. A policy/plan is in place on service user's personal property, personal finances and possessions	94.59
	38. Client's consent is obtained prior to disclosing information to family and friends as appropriate.	87.84
	05 Person centred communication	39. A communication assessment has been conducted.
40. The person's communication level and style are documented.		97.30
41. Non-verbal and atypical behavioural patterns are documented.		97.30
42. Communication strategies and barriers to good communication are identified in the persons care plan.		93.92
43. The person's choice is obtained and respected.		98.65
44. There is evidence of a MDT approach		96.62
45. Information provided is in an accessible format for the individual.		87.84
46. Where non-engagement occurs, this is noted in the persons care plan e.g. refusal in oral hygiene.		89.19
06 Physical health assessments	47. A comprehensive health assessment has been conducted addressing a systematic head to toe assessment.	98.65
	48. Known associated risk factors are identified within the persons care plan.	98.65
	49. A recognised assessment tool for persons with an intellectual disability has been used or appropriate tool adapted for specific areas e.g. pain, oral care, nutrition.	98.65
	50. The person has been supported to engage in health screening.	96.62
	51. Care plan demonstrates assessment, management and interventions.	99.32
	52. Annual physical health checks are conducted.	93.24
	53. A health passport is developed and available to the person.	89.19
07 Mental health	54. A mental health assessment has been conducted.	81.51
	55. A diagnosis of mental health is documented.	94.52
	56. Care plan demonstrates management and interventions to support the person's mental health and well-being.	97.95
08 Risk assessment and management	57. An individualised risk assessment has been conducted.	97.95
	58. There is evidence of an action plan for identified risks within the persons care plan.	95.89
	59. Appropriate referral/consultations have occurred to address identified risk/s.	97.95
	60. Incidences are documented within the care plan and reported within the organisation.	96.58
	61. A risk re-assessment is conducted within a 3 month period.	79.45

TABLE 9. INTELLECTUAL DISABILITY SERVICES INDICATORS RE-RATED IN ROUND 4 (CONTINUED)

09 Nursing care plan	62. The Nursing Care Plan is based on an identified model/s of care.	74.66
	63. An assessment of need has been conducted.	94.52
	64. An individualised plan of care has been developed.	98.63
	65. All nursing interventions are dated and signed.	97.26
	66. The care plan reflects the clients' current condition.	98.63
	67. Evidence of regular review of the care plan, dated and signed.	96.58
10 Person centred planning	68. A comprehensive personalised assessment of all aspects of the person's life has been conducted.	97.26
	69. Actions/interventions are devised to support the person within a personalised plan.	97.95
	70. There is evidence of the person's involvement in their Personal Plan	93.15
	71. The person's level of need and preferences regarding the provision of intimate personal care and support are identified.	95.89
	72. Self-advocacy/choices are recorded and respected.	92.47
	73. A transition plan exists across each life course stage.	84.25
11 Positive behaviour support	74. Measures are identified to lower the risk rating within the persons support plan.	95.86
	75. Proactive and reactive strategies are identified and evident.	98.62
	76. There is evidence that behavioural support strategies are reviewed by the MDT.	95.86
	77. Specialist referrals/consultations have occurred.	94.48
	78. An assessment of distress has been conducted.	85.52
	79. A personal behavioral plan exists.	95.17
12 End of life/ palliative care	80. An ongoing assessment of health status is in operation.	93.79
	81. A collaborative approach is in operation across services.	95.86
	82. Information has been provided to the person at a level appropriate to their understanding regarding their end-of-life care.	91.72
	83. An end of life care plan is in operation.	86.21
	84. The person has been supported to make end of life decisions and this process is evident within the persons care plan.	88.28

TABLE 9. INTELLECTUAL DISABILITY SERVICES INDICATORS RE-RATED IN ROUND 4
(CONTINUED)

CONSENSUS MEETING PHASE

Following the Delphi survey rounds, the next phase of the Delphi process consisted of a face-to-face meeting with key stakeholders to review the findings from the Delphi surveys and build consensus on the final suite of metrics and respective indicators. Prior to this was a Pre-consensus meeting of the work-stream in which there was a rigorous appraisal of each indicator with particular reference to relevance and wording.

The final ID work-stream consensus meeting was held on the 29th of November 2017 in Dublin. Participants at this meeting were representatives of the work stream key stakeholders with consideration to grade and geographical representation. There were a total of 20 participants. Sixteen members performed voting who were nurses from different levels and four of them were invited as experts for the consensus meeting. The purpose of the meeting was that through face to face discussion, each metric and indicator would be voted on resulting in a final suite of metrics and indicators for ID.

Attention was paid to identifying the optimum way to run this consensus meeting. A systematic review of the literature was conducted prior to the meeting to identify good guidelines. Following this, guidance was provided to the participants including ground rules (Gagnier et al 2013, McMillan et al 2016, Nair et al 2011, Van Ganzewinkel et al 2011) (Figure 7). An electronic voting system was planned to be used to ensure anonymity of the voting process. Due to technical issues, a paper based voting was performed by asking members to raise hands to vote for metrics and indicators.

Figure 7: Guidance document for the Consensus meeting

STEPS FOR MANAGING THE FACE TO FACE CONSENSUS MEETING

- 01** Welcome & introduction by the Chairperson. Setting and agreement of ground rules.

- 02** Explain the identified percentage needed for agreement through the voting process.
 - 70% and over for agreement was required.

- 03** Introduce the system to be used for voting.
 - PDF version of the metrics and indicators were shared prior to the consensus meeting.
 - QCM metrics and indicators evaluation tool were introduced.
 - The voting system of the tool "Yes/No" was explained.

- 04** A paper based voting which was performed by asking members to raise hands to vote for metrics and indicators.

- 05** The percentage of "Yes" and "No" votes was calculated with each single metric and indicator requiring to achieve 70% of the vote.

In addition a framework to aid in the selection and voting of the metrics and indicators was developed. Again, this was devised following a systematic review of the literature and expert review. Four core attributes of a metric and indicator were identified these being "Process Focused", "Important", "Operational", and "Feasible" (Figure 8). The tool was designed to aid the participants in making their voting choices.

Figure 8: Framework for selecting Nursing and Midwifery Quality Care Process Metrics and Indicators

FRAMEWORK FOR SELECTING NURSING AND MIDWIFERY QUALITY CARE PROCESS METRICS AND INDICATORS

01

PROCESS FOCUSED

The metric/ indicator contributes clearly to the measurement of nursing care processes.

02

IMPORTANT

The data generated by the metric/indicator will likely make an important contribution to improving nursing care processes.

03

OPERATIONAL

Reference standards are developed for each metric or it is feasible to do so.

The indicators for the respective metric can be measured.

04

FEASIBLE

It is feasible to collect and report data for the metric/indicator in the relevant setting.

Modified from: eRegistries indicator evaluation tool (Flenady et al. 2016 and Campbell et al. 2011)

Each of the ID metrics and indicators were discussed by the consensus group members with some edits to wording performed and some indicators being merged together prior to voting. In total, 12 of 12 metrics and 80 of the 84 associated indicators reached 70% and thus were included in the new suite of ID Quality Care Process Metrics and Indicators (Table 10).

TABLE 10. INTELLECTUAL DISABILITY SERVICES METRICS AND INDICATORS RESULTS FROM CONSENSUS MEETING

METRICS	INDICATORS	Rated %
NMBI guidance 16/16* (100%)	1. All nursing written records are legible, in permanent ink and signed.	100%
	2. Alterations/corrections are as per NMBI Guidance.	100%
	3. Personal information is stored appropriately with access only to relevant persons in order to protect the privacy and confidentiality of the individual's details.	100%
	4. All entries are dated and timed (24 hour clock).	100%
	5. All entries are in chronological order.	100%
	6. All abbreviations/grading systems are from a national or local approved list/system.	100%
	7. All student nurse entries are countersigned by the supervising nurse.	100%
Medication 16/16* (100%)	8. All Medicinal products are stored in a locked cupboard/trolleys/fridge or room.	100%
	9. MDA Drugs are checked & signed at each shift changeover by nursing staff (member of day & night staff).	100%
	10. Two signatures are entered in the MDA Drug Register for each administration of an MDA.	100%
	11. The MDA cupboard is locked and keys for MDA cupboard are held by designated nurse.	100%
	12. MDA drug keys are kept separate from other medication keys.	100%
	13. The person's prescription documentation provides details of person's legible name, unique identifier and photo ID.	100%
	14. The Allergy Status is clearly identifiable on the front page of the prescription chart.	100%
	15. Prescribed Medication not administered have an omission code entered.	100%
	16. The prescription start date is recorded.	100%
	17. The correct legible Dose of drug is recorded and not abbreviated.	100%
	18. The Route and/or Site of Administration is recorded.	100%
	19. The Frequency of Administration is recorded & correct timings indicated.	100%
	20. The minimum and maximum dose within a 24 hour interval is specified for all "as required/PRN drugs".	100%
	21. The Prescription has the Prescriber's Signature (in ink) and MRN/NMBI PIN number.	100%
	22. Discontinued drugs are crossed off, dated and signed.	100%
	23. The person's psychotropic medication are reviewed as appropriate.	100%
	24. A PRN protocol for psychotropic medication is developed and in place.	100%
	25. A current Drug Formulary is available at the point of administration.	100%
	26. The Generic name is used for each drug prescribed.	93.3%
	27. There is support plan for self-administration of medication.	100%
	28. Self-administration of medication is monitored for compliance and safety.	100%

Environment 12/16* (75%)	29. Policies/Procedures and Guidelines are available in this unit with each nurses signature.	93.3%
	30. There is evidence of an action plan based upon the most recent Inspection Reports.	100%
	31. Environmental and infection control audits have been conducted and relevant action plans are in place.	100%
Safeguarding 16/16* (100%)	32. User friendly information is provided to people regarding their rights (support to exercise their rights, advocacy, safeguarding/ protection).	100%
	33. All safeguarding policies are reviewed and up to date.	100%
	34. A personalised risk assessments have been carried out in consultation with relevant persons (family, advocates and the multidisciplinary team) and evident in the Nursing Care Plans.	100%
	35. Staff adhere to current policies on the prevention, detection and response to abuse, including reporting of concerns and/or allegations of abuse.	100%
	36. When assisting persons in the management of their finances, there is evidence that clear records are maintained, reconciled and subject to audit, in order to demonstrate that persons' money is being managed properly and is accounted for.	100%
	37. A plan is in place on person's personal property, finances and possessions	100%
	38. Client's consent is obtained prior to disclosing information to family and friends as appropriate.	0%
Person centred communication 16/16* (100%)	39. A communication assessment has been conducted and a plan is evident.	100%
	40. The person's communication level and style are documented.	100%
	41. Non-verbal and atypical behavioural patterns are documented.	100%
	42. Communication strategies are identified in the persons care plan.	100%
	43. The person's choice is obtained and respected.	100%
	44. There is evidence of a multidisciplinary team approach.	100%
	45. Information provided is in an accessible format for the individual.	100%
Physical health assessments 16/16* (100%)	46. Where non-engagement occurs, this is noted in the persons care plan (e.g. refusal - oral hygiene).	100%
	47. A comprehensive health assessment has been conducted.	100%
	48. Known associated health risk factors are identified within the care plan.	100%
	49. A recognised assessment tool for persons with an intellectual disability has been used or appropriate tool adapted for specific areas e.g. pain, oral care, nutrition, hydration.	100%
	50. The person has been supported to engage in health screening.	100%
	51. The health care plan demonstrates a systematic approach to nursing care, management and interventions.	100%
	52. Physical health checks are conducted at least annually.	100%
Mental health 16/16* (100%)	53. An individualised health passport has been developed in conjunction with the person.	100%
	54. A nursing mental health assessment has been conducted.	100%
	55. A diagnosis of mental health is documented.	100%
	56. Care plan demonstrates a systematic approach to nursing care management and interventions to support the person's mental health and well-being.	100%

TABLE 10. INTELLECTUAL DISABILITY SERVICES METRICS AND INDICATORS RESULTS FROM CONSENSUS MEETING (CONTINUED)

Risk assessment and management 16/16* (100%)	57. An individualised risk assessment has been conducted.	0%
	58. There is evidence of risk assessment and an action plan for identified risks within the persons care plan.	100%
	59. Appropriate referral/consultations have occurred to address identified risk/s.	100%
	60. Incidences are documented within the care plan and escalated/ reported as appropriate.	100%
	61. A risk re-assessment is conducted as appropriate.	100%
Nursing care plan 16/16* (100%)	62. The Nursing Care Plan is based on an identified model/s of care.	100%
	63. An assessment of need has been conducted.	100%
	64. An individualised plan of care has been developed.	100%
	65. All nursing interventions are dated and signed.	100%
	66. The care plan reflects the persons' current health needs.	100%
	67. Evidence of regular review of the care plan, dated and signed.	100%
Person centred planning 16/16* (100%)	68. A comprehensive personalised assessment of all aspects of the person's life has been conducted.	100%
	69. Actions/interventions are devised to support the person within a personalised plan.	100%
	70. There is evidence of the person's involvement in their Personal Plan.	100%
	71. The person's level of need and preferences regarding the provision of intimate personal support are identified.	100%
	72. Self-advocacy/choices are recorded and respected.	100%
	73. A transition plan exists across each life course stage.	100%
Positive behaviour support 16/16* (100%)	74. Measures are identified to lower the risk rating within the persons support plan.	0%
	75. An assessment of distress has been conducted.	100%
	76. A personal behavioural plan exists.	100%
	77. Specialist referrals/consultations have occurred.	0%
	78. Proactive and reactive behavioural strategies are identified and evident.	100%
	79. There is evidence that positive behavioural support strategies are reviewed by the multidisciplinary team.	100%
End of life/ palliative care 16/16* (100%)	80. An end of life care plan is in operation.	100%
	81. The person has been supported to make end of life decisions and this process is evident within the persons care plan.	100%
	82. An ongoing assessment of changing health needs is in operation.	100%
	83. A collaborative approach is in operation across services.	100%
	84. Information has been provided to the person at a level appropriate to their understanding regarding their end-of-life care.	100%

*Number of "Yes" votes/Number of members participated in voting

TABLE 10. INTELLECTUAL DISABILITY SERVICES METRICS AND INDICATORS RESULTS FROM CONSENSUS MEETING (CONTINUED)

A final suite of 12 metrics and 80 indicators for Intellectual Disability Services were identified through a national consensus process (Figure 9 and Appendix 6). This final suite of ID metrics and indicators has been mapped where possible to the relevant literature and standards (Appendix 4 and 5).

Figure 9: Intellectual Disability Services Nursing Metrics and Associated Indicators at the end of Consensus Meeting

NMBI guidance

- All nursing written records are legible, in permanent ink and signed.
- Alterations/corrections are as per NMBI Guidance.
- Personal information is stored appropriately with access only to relevant persons in order to protect the privacy and confidentiality of the individual's details.
- All entries are dated and timed (24 hour clock).
- All entries are in chronological order.
- All abbreviations/grading systems are from a national or local approved list/system.
- All student nurse entries are countersigned by the supervising nurse.

Medication

- All Medicinal products are stored in a locked cupboard/trolleys/fridge or room.
- MDA Drugs are checked & signed at each shift changeover by nursing staff (member of day & night staff).
- Two signatures are entered in the MDA Drug Register for each administration of an MDA.
- The MDA cupboard is locked and keys for MDA cupboard are held by designated nurse.
- MDA drug keys are kept separate from other medication keys.
- The person's prescription documentation provides details of person's legible name, unique identifier and photo ID.
- The Allergy Status is clearly identifiable on the front page of the prescription chart.
- Prescribed Medication not administered have an omission code entered.
- The prescription start date is recorded.
- The correct legible Dose of drug is recorded and not abbreviated.
- The Route and/or Site of Administration is recorded.
- The Frequency of Administration is recorded & correct timings indicated.
- The minimum and maximum dose within a 24 hour interval is specified for all "as required/ PRN drugs".
- The Prescription has the Prescriber's Signature (in ink) and MRN/NMBI PIN number.
- Discontinued drugs are crossed off, dated and signed.
- The person's psychotropic medication are reviewed as appropriate.
- A PRN protocol for psychotropic medication is developed and in place.
- A current Drug Formulary is available at the point of administration.
- The Generic name is used for each drug prescribed.
- There is support plan for self-administration of medication.
- Self-administration of medication is monitored for compliance and safety.

Environment

- Policies/Procedures and Guidelines are available in this unit with each nurses signature.
- There is evidence of an action plan based upon the most recent Inspection Reports.
- Environmental and infection control audits have been conducted and relevant action plans are in place.

Safeguarding

- User friendly information is provided to people regarding their rights (support to exercise their rights, advocacy, safeguarding/protection).
- All safeguarding policies are reviewed and up to date.
- Personalised risk assessments have been carried out in consultation with relevant persons (family, advocates and the multidisciplinary team) and evident in the Nursing Care Plans.
- Staff adhere to current policies on the prevention, detection and response to abuse, including reporting of concerns and/or allegations of abuse.
- When assisting persons in the management of their finances, there is evidence that clear records are maintained, reconciled and subject to audit, in order to demonstrate that persons' money is being managed properly and is accounted for.
- A plan is in place on person's personal property, finances and possessions.

Person centred communication

- A communication assessment has been conducted and a plan is evident.
- The person's communication level and style are documented.
- Non-verbal and atypical behavioural patterns are documented.
- Communication strategies are identified in the persons care plan.
- The person's choice is obtained and respected.
- There is evidence of a multidisciplinary team approach.
- Information provided is in an accessible format for the individual.
- Where non-engagement occurs, this is noted in the persons care plan (e.g. refusal - oral hygiene).

Physical health assessments

- A comprehensive health assessment has been conducted.
- Known associated health risk factors are identified within the care plan.
- A recognised assessment tool for persons with an intellectual disability has been used or appropriate tool adapted for specific areas e.g. pain, oral care, nutrition, hydration.
- The person has been supported to engage in health screening.
- The health care plan demonstrates a systematic approach to nursing care, management and interventions.
- Physical health checks are conducted at least annually.
- An individualised health passport has been developed in conjunction with the person.

Mental health

- A nursing mental health assessment has been conducted.
- A diagnosis of mental health is documented.
- Care plan demonstrates a systematic approach to nursing care management and interventions to support the person's mental health and well-being.

Risk assessment and management

- There is evidence of risk assessment and an action plan for identified risks within the persons care plan.
- Appropriate referral/consultations have occurred to address identified risk/s.
- Incidences are documented within the care plan and escalated/reported as appropriate.
- A risk re-assessment is conducted as appropriate.

Figure 9: Intellectual Disability Services Nursing Metrics and Associated Indicators at the end of Consensus Meeting (continued)

Nursing care plan

- The Nursing Care Plan is based on an identified model/s of care.
- An assessment of need has been conducted.
- An individualised plan of care has been developed.
- All nursing interventions are dated and signed.
- The care plan reflects the persons' current health needs.
- Evidence of regular review of the care plan, dated and signed.

Person centred planning

- A comprehensive personalised assessment of all aspects of the person's life has been conducted.
- Actions/interventions are devised to support the person within a personalised plan.
- There is evidence of the person's involvement in their Personal Plan.
- The person's level of need and preferences regarding the provision of intimate personal support are identified.
- Self-advocacy/choices are recorded and respected.
- A transition plan exists across each life course stage.

Positive behaviour support

- An assessment of distress has been conducted.
- A personal behavioural plan exists.
- Proactive and reactive behavioural strategies are identified and evident.
- There is evidence that positive behavioural support strategies are reviewed by the multidisciplinary team.

End of life/palliative care

- An end of life care plan is in operation.
- The person has been supported to make end of life decisions and this process is evident within the persons care plan.
- An ongoing assessment of changing health needs is in operation.
- A collaborative approach is in operation across services.
- Information has been provided to the person at a level appropriate to their understanding regarding their end-of-life care.

Figure 9: Intellectual Disability Services Nursing Metrics and Associated Indicators at the end of Consensus Meeting *(continued)*

After the consensus meeting, the metrics and their respective indicators were further reviewed by experts and the work stream group members aiming to align wherever possible the language used across all seven work streams. This was to ensure best fit with the 'Test Your Care System'. Following this, the suite of 12 metrics and 79 indicators for Intellectual Disability Services was then finalised (Figure 10).

Figure 10: Final Suite of Intellectual Disability Services Nursing Metrics with associated indicators





Figure 10: Final Suite of Intellectual Disability Services Nursing Metrics with associated indicators
(continued)

05

PERSON CENTRED COMMUNICATION

- A communication assessment has been conducted and a plan is documented
- The person's choice is obtained, respected and documented
- Communication strategies are identified in the person's care plan
- The person's communication level and style are documented
- Non-verbal and atypical communication behavioural patterns are documented
- There is documented evidence of a multidisciplinary team approach
- Information provided is in an accessible format for the individual
- Where non-engagement occurs, this is noted in the person's care plan

06

PHYSICAL HEALTH ASSESSMENTS

- A comprehensive health assessment has been conducted
- Known associated health risk factors are identified within the care plan
- A recognised assessment tool for persons with an intellectual disability has been used or appropriate tool adapted for specific areas e.g. pain, oral care, nutrition, hydration
- The person has been supported to engage in health screening
- The health care plan demonstrates a systematic approach to nursing care, management and interventions
- Physical health checks are conducted at least annually
- An individualised health passport has been developed in conjunction with the person

07

MENTAL HEALTH ASSESSMENT

- A nursing mental health assessment has been conducted and documented
- A diagnosis of mental health illness is documented
- The individual's care plan demonstrates the nursing care, management and interventions to support the person's mental health and well-being

Figure 10: Final Suite of Intellectual Disability Services Nursing Metrics with associated indicators
(continued)

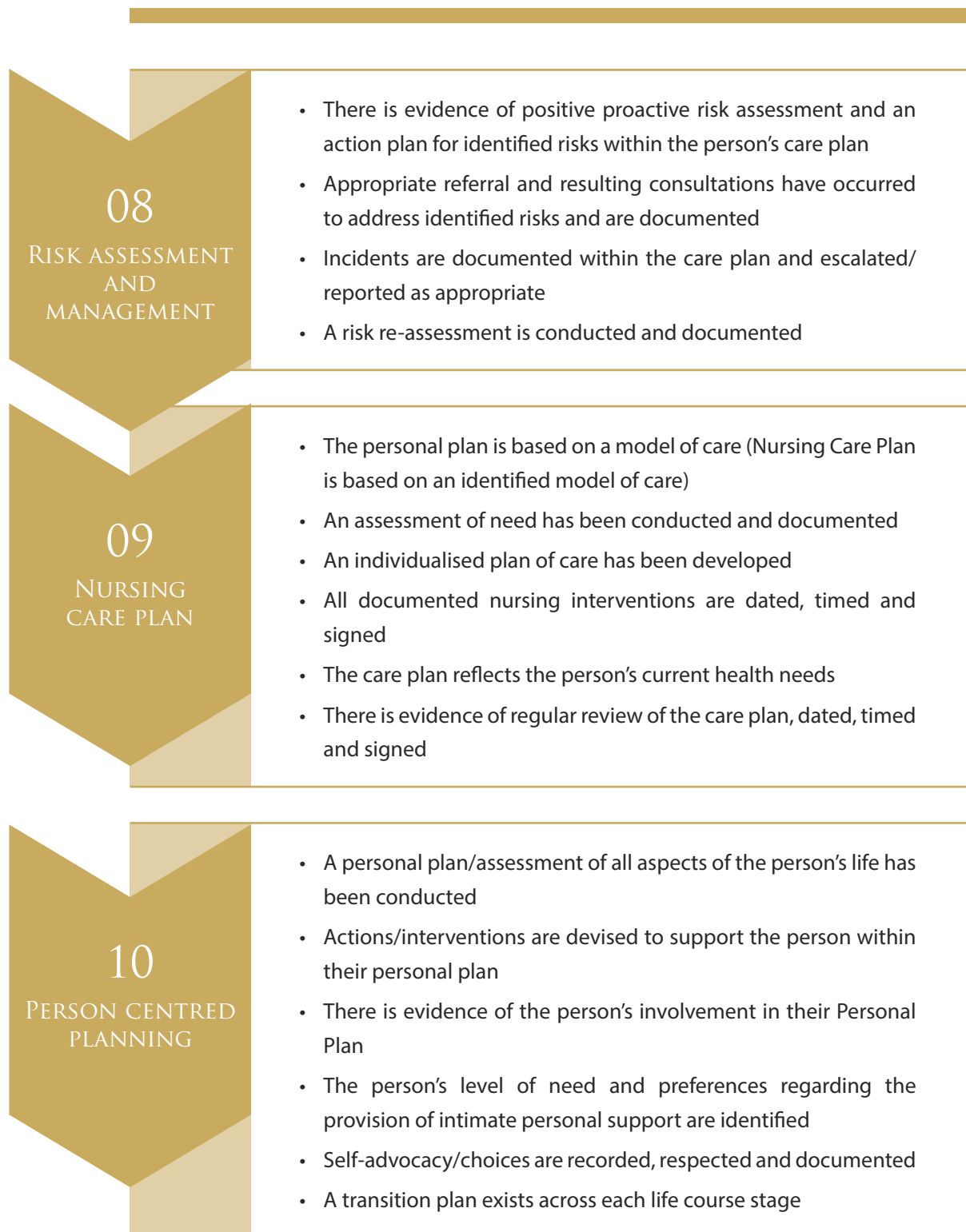


Figure 10: Final Suite of Intellectual Disability Services Nursing Metrics with associated indicators
(continued)

<p>11 POSITIVE BEHAVIOUR SUPPORT</p>	<ul style="list-style-type: none"> • An assessment of distress has been conducted • A personal behavioural plan exists • Proactive and reactive behavioural strategies are identified and evident • There is evidence that positive behavioural support strategies are reviewed by the multidisciplinary team
<p>12 END OF LIFE/PALLIATIVE CARE</p>	<ul style="list-style-type: none"> • An end of life care plan is evident and documented • The person has been supported to make end of life decisions and this process is evident within the personal care plan • An ongoing assessment of changing health needs is evident and document • A collaborative approach is in evidence across services • There is evidence of ongoing information sharing with the individual regarding their end of life

Figure 10: Final Suite of Intellectual Disability Services Nursing Metrics with associated indicators
(continued)

DISCUSSION

From the literature review, it was apparent that there was a lack of what might be considered fully formulated metrics in which all the attributes of a metric - care process, standard and measurement - were immediately apparent. Types of evidence reviewed tended to be practice based, but not strong evidence. It was apparent that there was a lack of indicators developed with each metric. There were 218 full-text publications out of 7925 assessed for eligibility; and of these 218, none of them were included for data extraction. The main reasons for excluding studies were; “not being related to ID metrics”, “being conference abstracts/posters/dissertation previews which do not provide sufficient information” and “not being related to process metrics”.

Related to this was the type of evidence underpinning the identified metrics and indicators. It is recognised that there are different forms of evidence including research evidence, practice evidence and patient evidence. The grey literature was very useful in identifying important practice areas of concern to practitioners and regulators in the Irish context but within it there was considerable variation ranging from full procedure guidelines with underpinning evidence through to checklists. The grey and non-grey literature successfully identified practice evidence to find areas of practice considered relevant, but there was little higher level research evidence supporting the metrics and indicators identified in this document. Similarly, there was little patient and public evidence to further support which areas of practice might be considered relevant. For Intellectual Disability specific metrics and indicators, grey literature was sourced from Intellectual Disability services nationally and supplemented by hand searching to ensure a comprehensive search strategy. However, the grey literature does not clearly identify metrics but provides valuable background to existing and potentially new metrics.

An important part of the final selection process was an awareness of the quality of the metrics and indicators. The evaluation tool used identified four key attributes of metrics and indicators these being process focused, important, operational and feasible. The robust design employed in the project means that the metrics and indicators can be considered as process focused and important to practice and practitioners. The points identified above indicate for the third domain- operational –that there are some considerations. Not all of the metrics and indicators had reference standards and a research evidence base underpinning them although they have a strong practice evidence base. This then impacts on the fourth evaluation attribute of feasibility. The lack of fully formulated indicators in the literature which could be used meant these had to be formulated and devised by the work stream members. The literature strongly recommends that metrics and indicators are piloted before full usage to avoid unintended and adverse consequences (Campbell et al. 2011), thus pilot testing of these indicators in particular is recommended.

CONCLUSION

The aim of the Nursing Quality Care Metrics project was to identify a final suite of nursing quality care process metrics and associated indicators for ID to facilitate providing evidence of the nursing contribution to high quality, safe, patient care.

Through a robust approach of a systematic literature review and a Delphi consensus process, a total of 12 nursing care process metrics and 79 indicators for ID were identified.

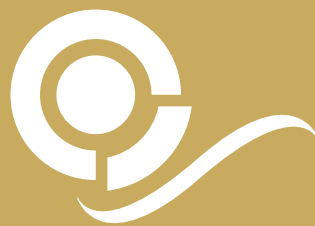
RECOMMENDATIONS

The implementation of the 12 quality care process metrics and 79 associated indicators is due to begin in Intellectual Disability Services in 2018. To examine the effectiveness of the developed suite, we recommend a robust evaluation of the metrics and associated indicators on nursing and midwifery care processes. Adherence is a key challenge for any new guideline or measurement and in order to ensure the suite is fully utilised it would be important to explore any issues that might arise during the testing of the metrics and indicators. Consequently, there is a need to evaluate not only summative endpoint outcomes following implementation but also a requirement to perform formative and process evaluations of implementation (Stetler et al. 2006). Thus an implementation science approach is advised to complete the robust evaluation of the developed suite. Implementation science is defined as the study of methods to promote the systematic uptake of evidence based practice into routine care, to improve the quality and effectiveness of health systems (Eccles and Mittman 2006). Thus, using this approach would aid in examining the impact of the newly developed metrics and indicators on nursing and midwifery care processes.

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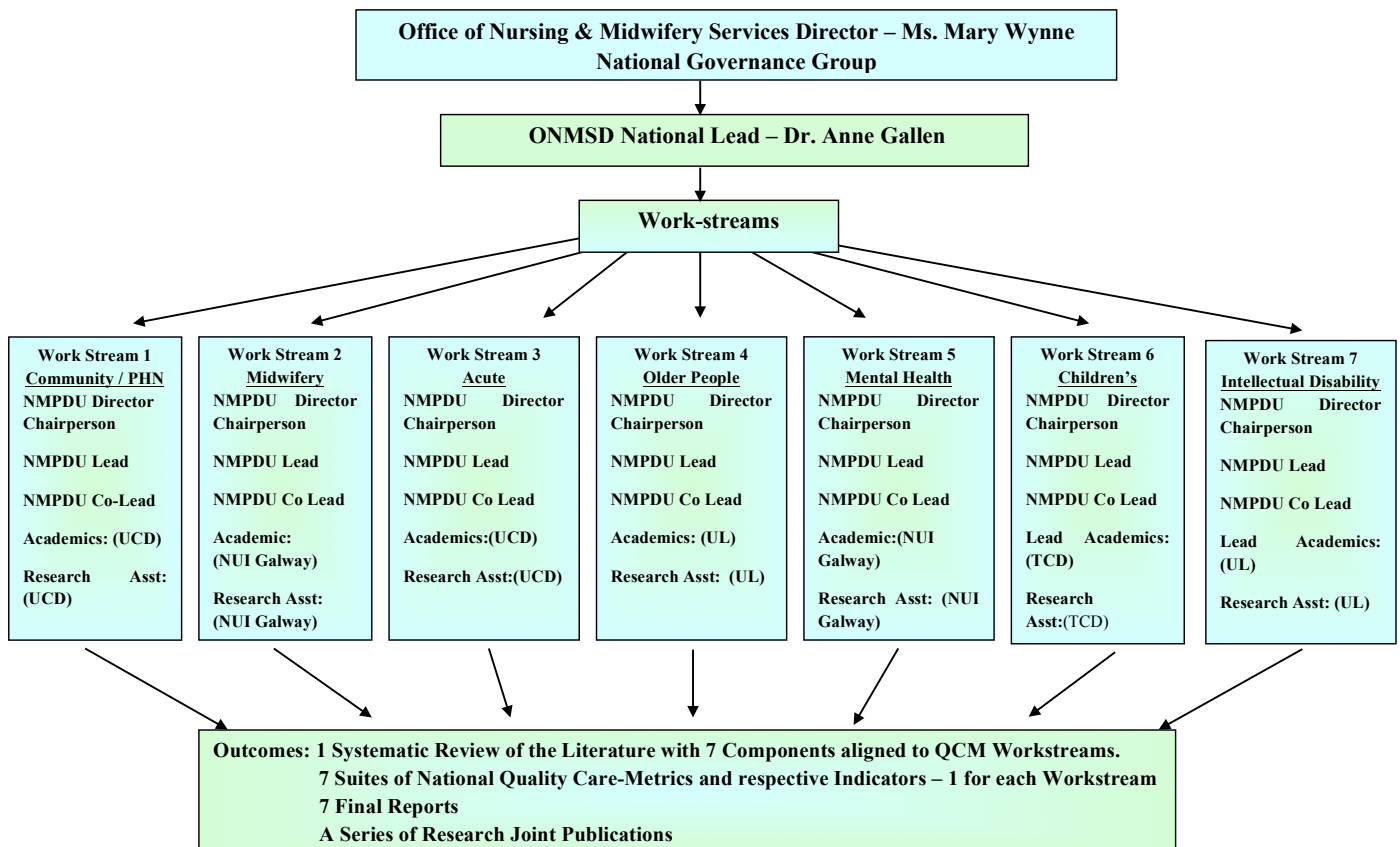
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APPENDICES



NURSING & MIDWIFERY
QUALITY
CARE-METRICS

APPENDIX 1: NURSING AND MIDWIFERY QUALITY CARE- METRICS GOVERNANCE FLOW CHART



APPENDIX 2: NURSING & MIDWIFERY QUALITY CARE-METRICS – ACADEMIC & NMPD STEERING GROUP MEMBERSHIP

OFFICE OF NURSING & MIDWIFERY SERVICE DIRECTOR	Ms. Mary Wynne , HSE, Interim Nursing and Midwifery Services Director & Assistant National Director, Office of the Nursing & Midwifery Services Director
NATIONAL LEAD	Dr. Anne Gallen , Director, NMPDU, HSE North West
COMMUNITY/PHN WORKSTREAM:	
NMPD DIRECTOR – CHAIRPERSON:	Ms. Carmel Buckley , Director, NMPDU, HSE South (Cork/Kerry)
NMPD LEAD – CURRENT :	Ms. Margaret Nadin , QCM Project Officer, NMPDU, HSE Dublin North East
NMPD LEAD(S) - PREVIOUS:	Ms. Martina Giltenane , QCM Project Officer, NMPDU, HSE Dublin North
NMPD CO-LEAD – CURRENT :	Ms. Caroline Kavanagh , QCM Project Officer, NMPDU, HSE Dublin North
NMPD CO-LEAD – PREVIOUS:	Ms. Aoife Lane , QCM Project Officer, NMPDU, HSE South (Cork/Kerry)
LEAD ACADEMIC (S)	Prof. Declan Devane , National University of Ireland Galway Prof. Valerie Smith , Trinity College Dublin
RESEARCH ASSISTANT	Ms. Lisa Rogers , University College Dublin Ms. Bianca vanBavel , University College Dublin
MIDWIFERY WORKSTREAM:	
NMPD DIRECTOR – CHAIRPERSON	Ms. Mary Frances O'Reilly , Director, NMPDU, HSE West/Mid-West
NMPD LEAD	Ms. Margaret Nadin , QCM Project Officer, NMPDU, HSE Dublin North East
NMPD CO-LEAD	Ms. Gillian Conway , QCM Project Officer, NMPDU , HSE West/Mid-West
LEAD ACADEMIC (S)	Prof. Declan Devane , National University of Ireland Galway Prof. Valerie Smith , Trinity College Dublin
RESEARCH ASSISTANT	Ms. Nora Barrett , National University of Ireland, Galway

ACUTE WORKSTREAM:	
NMPD DIRECTOR – CHAIRPERSON – CURRENT:	Dr. Mark White , Interim Area Director, NMPD, HSE South
NMPD DIRECTOR – CHAIRPERSON – PREVIOUS:	Ms. Miriam Bell , Interim Director, NMPDU, HSE South
NMPD LEAD –CURRENT :	Ms. Leonie Finnegan , QCM Project Officer, NMPDU, HSE South East
NMPD LEAD(S) - PREVIOUS:	Ms. Paula Kavanagh , QCM Project Officer, NMPDU, HSE North West
NMPD CO-LEAD – CURRENT :	Ms. Ciara White , QCM Project Officer, NMPDU, HSE Dublin North
NMPD CO-LEAD – PREVIOUS:	Ms. Angela Killeen , QCM Project Officer, NMPDU, HSE North West Ms. Aoife Lane , QCM Project Officer, NMPDU, HSE South (Cork/Kerry) Ms. Loretto Grogan , QCM Project Officer, NMPDU, Dublin South, Kildare & Wicklow
LEAD ACADEMIC (S)	Prof. Laserina O`Connor , University College Dublin Prof. Eilish McAuliffe , University College Dublin
RESEARCH ASSISTANT(S)	Ms. Lisa Rogers , University College Dublin Ms. Bianca vanBavel , University College Dublin
OLDER PERSONS WORKSTREAM:	
NMPD DIRECTOR – CHAIRPERSON – CURRENT:	Ms. Joan Donegan , Director, NMPDU, HSE North East
NMPD DIRECTOR – CHAIRPERSON – PREVIOUS:	Ms. Deirdre Mulligan , Interim Area Director, NMPDU, HSE North East
NMPD LEAD –CURRENT :	Ms. Mary Nolan , QCM Project Officer, NMPDU, HSE Midlands
NMPD CO-LEAD – CURRENT :	Ms. Angela Killeen , QCM Project Officer, NMPDU, HSE North West
NMPD CO-LEAD – PREVIOUS:	Ms. Paula Kavanagh , QCM Project Officer, NMPDU, HSE North West
LEAD ACADEMIC (S)	Prof. Fiona Murphy , University of Limerick Dr. Owen Doody , University of Limerick Ms. Rosemary Lyons , University of Limerick
RESEARCH ASSISTANT	Dr. Duygu Sezgin , Postdoctoral Researcher, University of Limerick
MENTAL HEALTH WORKSTREAM:	
NMPD DIRECTOR – CHAIRPERSON – CURRENT:	Ms. Anne Brennan , Director, NMPDU, HSE Dublin North
NMPD DIRECTOR – CHAIRPERSON – PREVIOUS:	Mr. James Lynch , Interim Director, NMPDU, HSE Dublin North
NMPD LEAD	Ms. Gillian Conway , QCM Project Officer, NMPDU , HSE West/Mid-West
NMPD CO-LEAD	Ms. Caroline Kavanagh , QCM Project Officer, NMPDU, HSE Dublin North
LEAD ACADEMIC (S)	Dr. Andrew Hunter , National University of Ireland Galway
RESEARCH ASSISTANT	Ms. Nora Barrett , National University of Ireland, Galway

CHILDREN'S WORKSTREAM:	
NMPD DIRECTOR – CHAIRPERSON – CURRENT:	Ms. Susanna Byrne , Director, NMPDU, HSE Dublin South, Kildare & Wicklow
NMPD DIRECTOR – CHAIRPERSON – PREVIOUS:	Ms. Aine Lynch , Interim Director, NMPDU, HSE Dublin South, Kildare & Wicklow
NMPD LEAD –CURRENT :	Ms. Ciara White , QCM Project Officer, HSE Dublin North
NMPD LEAD(S) - PREVIOUS:	Ms. Loretto Grogan , QCM Project Officer, NMPDU, HSE Dublin South, Kildare & Wicklow
NMPD CO-LEAD – CURRENT :	Ms. Mary Nolan , QCM Project Officer, NMPDU, HSE Midlands
LEAD ACADEMIC (S)	Dr. Maria Brenner , Trinity College Dublin
RESEARCH ASSISTANT(S)	Dr. Catherine Browne , University College Dublin
INTELLECTUAL DISABILITY WORKSTREAM:	
NMPD DIRECTOR – CHAIRPERSON – CURRENT:	Ms. Judy Ryan , Interim Director, NMPDU, HSE Midlands
NMPD DIRECTOR – CHAIRPERSON – PREVIOUS:	Ms. Eilish Croke , Director, NMPDU, HSE Mid-Leinster
NMPD LEAD –CURRENT :	Ms. Johanna Downey , QCM Project Officer, NMPDU, HSE South (Cork/Kerry)
NMPD LEAD(S) - PREVIOUS:	Ms. Aoife Lane , QCM Project Officer, NMPDU, HSE South (Cork/Kerry) Ms. Mary Nolan , QCM Project Officer, NMPDU, HSE Midlands Ms. Martina Giltenane , QCM Project Officer, NMPDU, HSE Dublin North
NMPD CO-LEAD – CURRENT :	Ms. Mary Nolan , QCM Project Officer, NMPDU, HSE Midlands
NMPD CO-LEAD – PREVIOUS:	Ms. Margaret Nadin , QCM Project Officer, NMPDU, HSE Dublin North East
LEAD ACADEMIC (S)	Prof. Fiona Murphy , University of Limerick Dr. Owen Doody , University of Limerick Ms. Rosemary Lyons , University of Limerick
RESEARCH ASSISTANT	Dr. Duygu Sezgin , Postdoctoral Researcher, University of Limerick
ADDITIONAL MEMBERS:	
PROJECT OFFICER	Ms. Deirdre Keown , QCM Project Officer, NMPDU, HSE, North West
ADMINISTRATION	Ms. Anita Gallagher , NMPDU, HSE, North West

APPENDIX 3: NURSING & MIDWIFERY QUALITY CARE-METRICS – NATIONAL GOVERNANCE STEERING GROUP MEMBERSHIP

Chairperson	Ms. Mary Wynne , HSE, Interim Nursing and Midwifery Services Director & Assistant National Director, Office of the Nursing & Midwifery Services Director
Area Director NMPD	Ms. Catherine Killilea , Area Director, HSE, NMPDU South
ONMSD National Lead QCM	Dr. Anne Gallen , Director, HSE, NMPD North West
QCM Academic Group Representative	Prof. Laserina O'Connor , University College Dublin
QCM NMPD Project Officers Representative	Ms. Gillian Conway , QCM Project Officer, NMPD, HSE West/Mid-West
Hospital Group Chief Nurse Representatives / IADNAM DON/M Representatives: <ul style="list-style-type: none"> • Acute Care • Midwifery • Children's Nursing • Older Persons 	Ms. Julie Nohilly , Director of Nursing, Galway University Hospital Ms. Mary Brosnan , Director of Midwifery & Nursing, The National Maternity Hospital, Adjunct Associate Professor, UCD School of Nursing, Midwifery and Health Systems, Ms. Suzanne Dempsey , Chief Director of Nursing, Children's Hospital Group Ms. Georgina Bassett , National Leadership & Innovation Centre for Nursing and Midwifery NLIC, Office of the Nursing & Midwifery Services Director ONMSD
Area Director of Mental Health Nursing Representative	Ms. Catherine Adams , Office of the Area Director of Nursing, Mid-West Mental Health Services
Director of Public Health Nursing	Ms. Mary B Finn-Gilbride , Director Public Health Nursing, HSE South, Upper George's Street, Wexford
Director of Nursing Intellectual Disability	Ms. Theresa O'Loughlin , Oakridge Children's Services Manager, Daughters of Charity Disability Support Services
HSE Quality Improvement Division Representative	Dr. Jennifer Martin , Quality Improvement Division Lead on Measurement for Improvement, Stewart's Hospital, Dublin
HSE ICT Representative	Mr. Pat Kelly , Corporate IT Delivery Director, Office of the CIO
INMO Representative	Ms. Martina Harkin-Kelly , President, Irish Nurses & Midwives Organisation
PNA Representative	Ms. Aisling Culhane , Research and Development Advisor, Psychiatric Nurses Association
SIPTU Representative	Ms. Aideen Carberry , Assistant Organiser, SIPTU Health Division
Patient Representative	Ms. Anne Harris , Development & Case Support - Southern Area, SAGE (Support & Advocacy Service)
Secretary to the Group	Ms. Anita Gallagher , HSE, NMPD North West

APPENDIX 4: SUPPORTING LITERATURE MAPPED TO FINAL SUITE OF ID METRICS

NURSING DOCUMENTATION	
RELEVANT LITERATURE	<p>Chang et al 2015 Chin et al 2011 Chow et al 2015 Data Protection – It’s Everyone’s Responsibility An Introductory Guide for Health Service Staff ND Guideline to be followed by staff working in HSE DML Intellectual Disability Services when supporting an individual with Epilepsy 2015 Halloran et al 2015 The National Database of Nursing Quality Indicators 2011</p>
STANDARD	<p>HIQA 2016 NMBI Practice Standards and Guidelines for Nurses and Midwives with Prescriptive Authority 2010 NMBI Standards for Medicines Management for Nurses and Midwives 2015</p>
MEDICINES MANAGEMENT	
RELEVANT LITERATURE	<p>Chin et al 2011 Procedure for the use of Restrictive Interventions for Adult Intellectual Disability Services HSE DML Laois/ Offaly/ Longford/ Westmeath 2015</p>
STANDARD	<p>CALNOC Collaborative Alliance for Nursing Outcomes 2015 Guidance to Nurses and Midwives on Medication Management 2007 HIQA 2016 NMBI Practice Standards and Guidelines for Nurses and Midwives with Prescriptive Authority 2010 NMBI Standards for Medicines Management for Nurses and Midwives 2015</p>
ENVIRONMENT	
RELEVANT LITERATURE	<p>Cappucciati et al 2013 Chang et al 2015 Dreesen et al 2014 Guideline on Infection Prevention and Control for Community Intellectual Disability Services 2016</p>
STANDARD	<p>HIQA 2016</p>

SAFEGUARDING

RELEVANT LITERATURE	<p>Chin et al 2011 Currie 2008 Spring 2009 Procedure for the use of Restrictive Interventions for Adult Intellectual Disability Services HSE DML Laois/ Offaly/ Longford/ Westmeath 2015 Guideline to be followed by staff working in HSE DML Guideline on Advocacy 2016 Guideline on Privacy for Individuals with an Intellectual Disability within Residential, Respite or Day Services in Laois/Offaly/Longford/Westmeath 2015</p>
STANDARD	NMBI Code of Professional Conduct and Ethics 2014

PERSON CENTRED COMMUNICATION

RELEVANT LITERATURE	<p>Dreesen et al 2014 Guideline on Person Centred Planning for Adult Intellectual Disability Services HSE Midlands Region 2016</p>
STANDARD	NMBI Code of Professional Conduct and Ethics 2014

PHYSICAL HEALTH ASSESSMENTS

RELEVANT LITERATURE	<p>Bergquist-Beringer et al. 2009 Brown 2009 Burfield et al. 2012 Chang et al 2015 Chaboyer et al 2016 Chin et al 2011 Dreesen et al 2014 Guideline to be followed by staff working in HSE Midland Area Intellectual Disability Services when supporting individuals during their Mealtime (Protected Mealtimes) 2016 Guideline on Management of Enteral Tube Feeding for Patients/Service Users in Primary/Social Care Settings 2015 Endacott et al. 2011 Nursing Assessment and Treatment of Hypoglycaemia in Residents/ Service Users with Diabetes 2015 Promotion of Continence and the Management of Incontinence Guidelines 2015 Provision of Nutritionally Balanced Meals in Residential Care for Older People & Intellectual Disabilities 2015 Recording Residents/ Service Users Daily Fluid Balance in HSE Dublin Mid-Leinster Older Person and Intellectual Disability Day and Residential Services Laois /Offaly Longford Westmeath Area 2013</p>
STANDARD	<p>HIQA 2016 US Nursing Home Quality Measures Harrington 2016 US Nursing Home Compare</p>

MENTAL HEALTH ASSESSMENT	
RELEVANT LITERATURE	Chang et al 2015 Chin et al 2011 Dreesen et al 2014
STANDARD	NMBI Professional guidance 2015
RISK ASSESSMENT AND MANAGEMENT	
RELEVANT LITERATURE	Chang et al 2015
STANDARD	NMBI Professional guidance 2015
NURSING CARE PLAN	
RELEVANT LITERATURE	Bergquist-Beringer et al. 2009 Chaboyer et al 2016 Chin et al 2011 Chow et al 2015 Dreesen et al 2014 Guideline on the use of Standardised Abbreviation List for the HSE DML Intellectual Disability Services Laois/Offaly/Longford/Westmeath 2015 Spring 2009 Halloran et al 2015 Record Retention Periods Health Service Policy 2013 Guideline on Intimate Physical Care to HSE Adult Intellectual Disability Residential service in Laois/Offaly/Longford/Westmeath 2016 Promotion of Continence and the Management of Incontinence Guidelines 2015
STANDARD	NMBI Professional guidance 2015
PERSON CENTRED PLANNING	
RELEVANT LITERATURE	Chow et al 2015 Dreesen et al 2014 Guideline on the use of Standardised Abbreviation List for the HSE DML Intellectual Disability Services Laois/Offaly/Longford/Westmeath 2015 Halloran et al 2015 Record Retention Periods Health Service Policy 2013 Guideline on Person Centred Planning for Adult Intellectual Disability Services HSE Midlands Region 2016 Guideline on Referral, Admission, Transfer and Discharge procedure for adults with an intellectual disability to a HSE Intellectual Disability Residential Service Laois/Offaly/Longford/ Westmeath 2015
STANDARD	NMBI Professional guidance 2015 NMBI Code of Professional Conduct and Ethics 2014



POSITIVE BEHAVIOUR SUPPORT

RELEVANT LITERATURE	Bone Health Policy and Guidelines 2015 Cappucciati et al 2013 Chang et al 2015 Dreesen et al 2014 Procedure for Listening and Responding to Individuals who demonstrate Behaviours of Concern 2015
STANDARD	HIQA 2016

MEDICINES PRESCRIBING

RELEVANT LITERATURE	(Medication prescription metric ND)
STANDARD	(NMBI Practice Standards and Guidelines for Nurses and Midwives with Prescriptive Authority 2010)

END OF LIFE/PALLIATIVE CARE

RELEVANT LITERATURE	End- of -Life care in local HSE Intellectual Disability Service in Laois/ Offaly/Longford/ Westmeath 2015 Endacott et al 2011
STANDARD	HIQA 2016



APPENDIX 5: EVIDENCE SOURCES FOR METRICS AND INDICATORS

DATABASE SEARCH (GENERAL)

1. Bergquist-Beringer, S., Davidson, J., Agosto, C., Linde, N.K., Abel, M., Spurling, K., Dunton, N. and Christopher, A. (2009) 'Evaluation of the National Database of Nursing Quality Indicators (NDNQI) training program on pressure ulcers', *The Journal of Continuing Education in Nursing*, 40(6), 252-258, available: doi: 10.3928/00220124-20090522-05
2. Brown, D. (2009) 'Principles of acute pain assessment', in Cox, F., ed., *Perioperative Pain Management*, Oxford: Wiley-Blackwell, 17-35.
3. Burfield, A.H., Wan, T.T., Sole, M.L. and Cooper, J.W. (2012) 'Behavioral cues to expand a pain model of the cognitively impaired elderly in long-term care', *Clinical Interventions in Aging*, 7: 207-223, available: doi: 10.2147/CIA.S29656.
4. Cappucciati, L., Maestri, R., Moroni, C. F., Lazzaro, A., Borsotti, M.T., Valenti, V., Bacchetta, N., Muroli, M., Cordani, M.R., Cremona, G., Cavanna, L. and Vallisa, D. (2013) 'Nursing management to optimize the central vascular catheter medication process with the aim of minimizing infection risk', *Bone Marrow Transplantation*, 48, S504, available: <https://insights.ovid.com/bone-marrow-transplantation/bone/2013/04/002/nursing-management-optimize-central-vascular/1091/00002605> [accessed 03 April 2017]
5. Chaboyer, W., Bucknall, T., Webster, J., McInnes, E., Gillespie, B.M., Banks, M., Whitty, J.A., Thalib, L., Roberts, S., Tallott, M. and Cullum, N., (2016) 'The effect of a patient centred care bundle intervention on pressure ulcer incidence (INTACT): A cluster randomised trial', *International Journal of Nursing Studies*, 64, 63-71, available: doi: 10.1016/j.ijnurstu.2016.09.015.
6. Chang, L. and Sheu, L. (2015) 'Development of a Framework for Assessing Quality of Cancer Care in General Cancer Patients', *International Conference on Cancer Nursing 2015*, Vancouver, Canada, 8- 11 July, Philadelphia, Wolters Kluwer: O26, available: doi: 10.1097/NCC.0000000000000287
7. Chin, W.Y., Lam, C.L. and Lo, S.V. (2011) 'Quality of care of nurse-led and allied health personnel-led primary care clinics', *Hong Kong Medical Journal*, 17, 217-30, available: <http://www.hkmj.org/system/files/hkm1106p217.pdf> [accessed 03 April 2017]
8. Chow, M., Beene, M., O'Brien, A., Greim, P., Cromwell, T., DuLong, D. and Bedecarré, D. (2015) 'A nursing information model process for interoperability', *Journal of the American Medical Informatics Association*, 22(3), 608-14, available: doi: 10.1093/jamia/ocu026.
9. Currie, L. (2008) Fall and injury prevention, in Hughes, R.G., ed., *Patient Safety and Quality: An Evidence-based Handbook for Nurses*, Rockville, MD: Agency for Healthcare Research and Quality, 1-56.

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10. Dreesen, M., Foulon, V., Vanhaecht, K., Pourcq, L. D., Hiele, M. and Willems, L. (2014) 'Identifying patient-centered quality indicators for the care of adult home parenteral nutrition (HPN) patients', *Journal of Parenteral and Enteral Nutrition*, 38(7), 840-46, available: doi: 10.1177/0148607113495891.
 11. Endacott, R., Benbenishty, J., Ganz, F.D.K., Ben Nun, M., Chamberlain, W., Ryan, H. and Boulanger, C. (2010) 'Applicability of palliative quality measures to end of life care in ICUs in the UK and Israel', 5388-5388
 12. Halloran, E.J. and Halloran, D.C. (2015) Nurses' own recordkeeping: the nursing minimum data set revisited, *CIN: Computers, Informatics, Nursing*, 33(11), 487-494, available: doi: 10.1097/CIN.0000000000000187
 13. Spring, S. (2009) 'The national database of nursing quality indicators® reaches 1500 hospitals', *Vermont Nurse Connection*, 13(2), 8, available: http://www.nursingald.com/uploads/publication/pdf/461/VT5_10.pdf [accessed 03 April 2017]
 14. National Database of Nursing Quality Indicators (2011) *The National Database of Nursing Quality Indicators at work*. Georgia Nursing, available: www.nursingquality.org/ [accessed 03 April 2017]

RELEVANT STANDARDS

1. Collaborative Alliance for Nursing Outcomes (CALNOC) (2015) *CALNOC Resources*, available: <http://www.calnoc.org/?16> [accessed 05 April 2017]
2. Health Information and Quality Authority (HIQA) (2016) *National Standards for Residential Care settings for Older People*, HIQA: Dublin, available: <https://www.hiqa.ie/system/files/National-Standards-for-Older-People.pdf> [accessed 29 January 2018]
3. Harrington, C., Schnelle, J.F., McGregor, M. and Simmons, S.F. (2016) 'The Need for Higher Minimum Staffing Standards in US Nursing Homes', *Health Services Insights*, 9, 13-15, available: doi: 10.4137/HSI.S38994.
4. Nursing and Midwifery Board of Ireland (2014) *Code of Professional Conduct and Ethics for Registered Nurses and Registered Midwives*, NMBI: Dublin, available: https://www.nmbi.ie/NMBI/media/NMBI/Code-of-Professional-Conduct-and-Ethics-Dec-2014_1.pdf [accessed 23 February 2018]
5. Nursing and Midwifery Board of Ireland (2010) *Practice Standards and Guidelines for Nurses and Midwives with Prescriptive Authority*, NMBI: Dublin, available: https://www.nmbi.ie/nmbi/media/NMBI/Publications/Practice-Standards-Prescriptive_Authority.pdf?ext=.pdf [accessed 03 April 2017]
6. Nursing and Midwifery Board of Ireland (2015). *Standards for Medicines Management for Nurses and Midwives*, NMBI: Dublin, available: <https://www.nmbi.ie/nmbi/media/NMBI/standards-for-medicines-management.pdf> [accessed 29 January 2018]

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8. US Nursing Home Compare (n.d.) available: <https://www.medicare.gov/NursingHomeCompare/Resources/Downloadable-Database.html> [accessed 05 April 2017]
9. US Nursing Home Quality Measures (n.d.) available: <https://www.cms.gov/Medicare/Quality-Initiatives-Patient-Assessment-Instruments/NursingHomeQualityInits/NHQQualityMeasures.html> [accessed 05 April 2017]

GREY LITERATURE

1. Cope Foundation (2015) Bone Health Policy and Guidelines, Cork.
2. Cope Foundation (2015) Promotion of Continence and the Management of Incontinence Guidelines, Cork.
3. Health and Safety Executive (n.d.) Data Protection – It’s Everyone’s Responsibility An Introductory Guide for Health Service Staff, available: <http://www.hse.ie/eng/services/list/3/acutehospitals/hospitals/ulh/staff/resources/pppgs/dp/DPstaffguide.pdf> [accessed 06 April 2017]
4. Health and Safety Executive (2015) End- of -Life care in local HSE Intellectual Disability Service in Laois/ Offaly/ Longford/ Westmeath.
5. Health and Safety Executive (2016) Guideline on Infection Prevention and Control for Community Intellectual Disability Services, available: <http://www.hse.ie/eng/about/Who/healthwellbeing/Infectcont/Sth/gl/GL2012.html> [accessed 29 January 2018]
6. Health and Safety Executive (2016) Guideline on Intimate Physical Care to HSE Adult Intellectual Disability Residential service in Laois/Offaly/Longford/Westmeath.
7. Health and Safety Executive (2015) Guideline on Management of Enteral Tube Feeding for Patients/Service Users in Primary/Social Care Settings.
8. Health and Safety Executive (2016) Guideline on Person Centred Planning for Adult Intellectual Disability Services HSE Midlands Region.
9. Health and Safety Executive (2015) Guideline on Privacy for Individuals with an Intellectual Disability within Residential, Respite or Day Services in Laois/Offaly/ Longford/Westmeath.
10. Health and Safety Executive (2015) Guideline on Referral, Admission, Transfer and Discharge procedure for adults with an intellectual disability to a HSE Intellectual Disability Residential Service Laois/Offaly/Longford/ Westmeath.
11. Health and Safety Executive (2015) Guideline on the use of Standardised Abbreviation List for the HSE DML Intellectual Disability Services Laois/Offaly/Longford/Westmeath.

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12. Health and Safety Executive (2016) Guideline to be followed by staff working in HSE DML Guideline on Advocacy.
 13. Health and Safety Executive (2015) Guideline to be followed by staff working in HSE DML Intellectual Disability Services when supporting an individual with Epilepsy.
 14. Health and Safety Executive (2016) Guideline to be followed by staff working in HSE Midland Area Intellectual Disability Services when supporting individuals during their Mealtime (Protected Mealtimes).
 15. Health and Safety Executive (2015) Nursing Assessment and Treatment of Hypoglycaemia in Residents/ Service Users with Diabetes.
 16. Health and Safety Executive (2015) Procedure for Listening and Responding to Individuals who demonstrate Behaviours of Concern.
 17. Health and Safety Executive (2015) Procedure for the use of Restrictive Interventions for Adult Intellectual Disability Services HSE DML Laois/ Offaly/ Longford/ Westmeath.
 18. Health and Safety Executive (2015) Provision of Nutritionally Balanced Meals in Residential Care for Older People & Intellectual Disabilities.
 19. Health and Safety Executive (2013) Record Retention Periods Health Service Policy, available: <http://www.hse.ie/eng/services/yourhealthservice/info/DP/recordretpolicy.pdf> [accessed 06 April 2017]
 20. Health and Safety Executive (2013) Recording Residents/ Service Users Daily Fluid Balance in HSE Dublin Mid-Leinster Older Person and Intellectual Disability Day and Residential Services Laois /Offaly Longford Westmeath Area.
 21. Nursing and Midwifery Board of Ireland (2007) Guidance to Nurses and Midwives on Medication Management, Dublin, available: https://www.nmbi.ie/NMBI/media/NMBI/Guidance-Medicines-Management_1.pdf [accessed 05 April 2017].

APPENDIX 6: NURSING AND MIDWIFERY QUALITY CARE METRICS - INTELLECTUAL DISABILITY WORKSTREAM WORKING GROUP MEMBERSHIP

OFFICE OF NURSING & MIDWIFERY SERVICE DIRECTOR	Ms. Mary Wynne , HSE, Interim Nursing and Midwifery Services Director & Assistant National Director, Office of the Nursing & Midwifery Services Director
NATIONAL LEAD	Dr. Anne Gallen , Director, NMPDU, HSE North West
INTELLECTUAL DISABILITY WORKSTREAM:	
NMPD DIRECTOR – CHAIRPERSON –CURRENT:	Ms. Judy Ryan , Interim Director, NMPDU, HSE Midlands
NMPD DIRECTOR – CHAIRPERSON – PREVIOUS:	Ms. Eilish Croke , Director, NMPDU, HSE Mid-Leinster
NMPD LEAD –CURRENT :	Ms. Johanna Downey , QCM Project Officer, NMPDU, HSE South (Cork/Kerry)
NMPD LEAD(S) - PREVIOUS:	Ms. Aoife Lane , QCM Project Officer, NMPDU, HSE South (Cork/Kerry) Ms. Mary Nolan , QCM Project Officer, NMPDU, HSE Midlands Ms. Martina Giltenane , QCM Project Officer, NMPDU, HSE Dublin North
NMPD CO-LEAD – CURRENT :	Ms. Mary Nolan , QCM Project Officer, NMPDU, HSE Midlands
NMPD CO-LEAD – PREVIOUS:	Ms. Margaret Nadin , QCM Project Officer, NMPDU, HSE Dublin North East
LEAD ACADEMIC (S)	Prof. Fiona Murphy , University of Limerick Dr. Owen Doody , University of Limerick Ms. Rosemary Lyons , University of Limerick
RESEARCH ASSISTANT	Dr. Duygu Sezgin , Postdoctoral Researcher, University of Limerick
EXPERTS	Maurice Healy , Advanced Nurse Practitioner, Brothers of Charity , West Maire Fitzpatrick , Clinical Nurse Specialist, Cheeverstown, Dublin Sarah Keegan , Clinical Nurse Specialist, St Michaels HSE, Dublin Marie Kehoe , General Manager, HSE Disability Services Liam Hamill , Clinical Nurse Manager 2, St Joseph's Intellectual Disability Services, Dublin

WORKSTREAM MEMBERS

Nora Fitzgerald, Clinical Nurse Manager 2, COPE, Cork
Mary B Rice, NMPD Officer West Mid-West
Teresa O Malley, NPDC, HSE Intellectual Disability Services, Donegal
Michael Stokes, Service Manager,
Daughters of Charity(DOC) Dublin
Patricia Boylan, Clinical Nurse Specialist, Cheeverstown, Dublin
Grainne Bourke, Director of Nursing, St Michaels HSE, Dublin
Niamh Walsh, Staff Nurse, HSE Intellectual Disability Services,
Donegal,
Karen O Leary, Clinical Nurse Manager 2,
Intellectual Disability Services Waterford
Michelle Davitt, Clinical Nurse Manager 2,
Intellectual Disability Services Waterford
Glynis O Connor, CPC, Daughters of Charity(DOC) Dublin
Sharon Joyce, Staff Nurse, Daughters of Charity(DOC) Dublin North
Caroline O Brien, Practice Development, North East
Margaret Conway, Practice Development, South East
Cathy Hennebry, Voluntary Directors of Nursing Group.
Laserina McGuire, Practice Development, Dublin South
Stephen Cullen, Clinical Nurse Manager 1, Dublin North
Una Tomany, Director of Nursing, North East
Michelle Hand, Clinical Nurse Manager 2, North East
Ronan O'Murchu, Clinical Nurse Manager 3/
Advanced Nurse Practitioner, COPE/HSE South
Catherine Casey Farrell, Senior Service Manager Clinical
Governance Lead, South East
Anne Harney, Service Manager, Midlands
Lisa Duffy, Dublin South Kildare Wicklow.
Kathleen Swan, Practice Development Coordinator,
Dublin South Kildare Wicklow
Paula Hand, Director of Nursing, St John of Gods, North East.
Wanetta Duff, Assistant Director of Nursing,
Dublin North East Louth Meath.
Sr Marian Harte, Chair of the Voluntary DONs.
Patient Representative, Inclusion Ireland facilitated clients to
attend workshops.

APPENDIX 7: DESCRIPTION OF NURSING & MIDWIFERY GRADES

Grade	Description
Staff Nurse / Staff Midwife / Registered Nurse Community / Registered Midwife Community	Relates to a nurse or midwife registered in the general, midwifery, children's, psychiatric or intellectual disability division of the professional register of the Nursing & Midwifery Board of Ireland. The role includes assessing, planning, implementing and evaluation of care to the highest professional and ethical standards within the model of care relevant to the care setting. Generally reports to a Clinical Nurse/Midwife Manager grade and is professionally accountable to nursing/midwifery management levels.
Public Health Nurse (PHN)	Registered in the PHN division of the professional register of the Nursing & Midwifery Board of Ireland. Works as a member of the primary care team and provides a range of nursing and midwifery services to people of all ages in the community. Reports to the Assistant Director of Public Health Nursing
Clinical Nurse/ Midwife Manager 1 (CNM/CMM 1)	Registered in the general, midwifery, children's, psychiatric or intellectual disability division of the professional register of the Nursing & Midwifery Board of Ireland. Provides clinical and professional leadership and development to the nursing/midwifery team. Responsible for the management and delivery of care to the optimum standard within the designated area of responsibility. Generally reports to the Clinical Nurse/Midwife Manager 2 or 3 grades, depending on the structure of the organisation, and is professionally accountable to the Assistant Director or Director of Nursing/Midwifery.
Clinical Nurse/ Midwife Manager 2 (CNM/CMM2)	Registered in the general, midwifery, children's, psychiatric or intellectual disability division of the professional register of the Nursing & Midwifery Board of Ireland. Responsible for the management of a nursing/midwifery team and the service delivery within a specific area. Generally reports to a Clinical Nurse/Midwife Manager 3 or Assistant Director of Nursing/Midwifery grade, and is professionally accountable to the Assistant Director or Director of Nursing/Midwifery.
Clinical Nurse/ Midwife Manager 3 (CNM/CMM 3)	Registered in the general, midwifery, children's, psychiatric or intellectual disability division of the professional register of the Nursing & Midwifery Board of Ireland. Usually responsible for more than one clinical area within the organisation. The role incorporates resource management and the continuing professional leadership of nursing and midwifery teams. Reports to the Assistant Director or Director of Nursing/Midwifery.

Clinical Nurse/ Midwife Specialist (CNSp/CMSp)	<p>Registered in the general, midwifery, children's, psychiatric or intellectual disability division of the professional register of the Nursing & Midwifery Board of Ireland. Works in a clinical area of speciality practice which requires the application of specially focused knowledge and skills for safe care delivery. The specialist practice encompasses a major clinical focus. A level 8 postgraduate qualification and experience in the clinical specialist field are required for appointment. Reports to the Assistant Director or Director of Nursing/ Midwifery/PHN.</p>
Community Mental Health Nurse (CMHN)	<p>Registered in the psychiatric division of the professional register of the Nursing & Midwifery Board of Ireland. Works in a community area of speciality practice which requires the application of specially focused knowledge and skills for safe care delivery. The specialist practice encompasses a major clinical focus. A level 8 postgraduate qualification and experience in the clinical specialist field are required for appointment. Reports professionally and is operationally accountable to the Area Director of Nursing.</p>
Clinical Skills Facilitator	<p>Registered in the general, midwifery, children's, psychiatric or intellectual disability division of the professional register of the Nursing & Midwifery Board of Ireland. Provides clinical support, education and guidance to nurses, midwives and students to support them to achieve/maintain their required clinical skills and competencies.</p>
Practice Development Co-ordinator (PDC)	<p>Registered in the general, midwifery, children's, psychiatric or intellectual disability division of the professional register of the Nursing & Midwifery Board of Ireland. Works at the grade of an Assistant Director of Nursing/Midwifery/ PHN with a specific focus on the development of nursing/midwifery practice. Reports to the Director of Nursing/Midwifery/Public Health Nursing</p>
Advanced Nurse/Midwife Practitioner (AN/MP)	<p>Registered in the AN/MP professional register of the Nursing & Midwifery Board of Ireland. Uses advanced nursing/midwifery knowledge and critical thinking skills as an autonomous practitioner to deliver optimum care through caseload management of acute and chronic illness. The role is an expert in clinical practice, educated to Master's level 9 or above and reports professionally to the Director of Nursing/Midwifery/PHN.</p>
Assistant Director of Nursing/ Midwifery/ Public Health Nursing (ADON/M/PHN)	<p>Registered in the general, midwifery, children's, psychiatric or intellectual disability division of the professional register of the Nursing & Midwifery Board of Ireland. Manages the service delivery function and the nursing and midwifery teams within the area of responsibility. The role encompasses strategic planning and development. Reports to the Director of Nursing / Midwifery / Public Health Nursing</p>
Director of Nursing/ Midwifery/ Public Health Nursing (DON/M/PHN)	<p>Registered in the general, midwifery, children's, psychiatric or intellectual disability division of the professional register of the Nursing & Midwifery Board of Ireland. Responsible for all of the nursing and midwifery teams within the specific organisation. Works as part of the senior management team to achieve the organisational goals. Reports operationally to the General Manager/CEO. In acute hospital care the professional reporting relationship is to the Chief Director of Nursing/Midwifery.</p>

<p>Nurse / Midwife Lecturer /Educator / Tutor / Specialist Co-ordinator</p>	<p>Registered on the Nurse Tutor division of the professional register of the Nursing & Midwifery Board of Ireland. Normally employed within an educational institution with responsibility for the delivery of nursing and midwifery education at undergraduate, postgraduate or continuing professional development level.</p>
<p>Director of Centre of Nursing/ Midwifery Education (CNME)</p>	<p>Registered on the general, midwifery, children's, psychiatric or intellectual disability division of the professional register of the Nursing & Midwifery Board of Ireland. Responsible for overseeing the delivery of continuing professional development education, training and development to enable registered nurses, midwives and healthcare assistants to maintain and develop knowledge, skills and competence.</p>
<p>Director of Nursing & Midwifery Planning and Development Unit (NMPDU)</p>	<p>Registered on the general, midwifery, children's, psychiatric or intellectual disability division of the professional register of the Nursing & Midwifery Board of Ireland. Leads and manages a nursing and midwifery team within a designated regional area to provide strategic, professional, practice, education and clinical leadership to enable the future development of nursing and midwifery services</p>
<p>Nursing & Midwifery Planning & Development Officer (NMPD Officer)</p>	<p>Registered on the general, midwifery, children's, psychiatric or intellectual disability division of the professional register of the Nursing & Midwifery Board of Ireland. The role is to support and enhance healthcare delivery through the development of nursing and midwifery in acute hospital and/or community healthcare organisations.</p>



NURSING & MIDWIFERY
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Clinical Strategy and Programmes Directorate

Health Service Executive
Dr. Steevens' Hospital
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